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Nanking  
Corres.  
Presbyterian Church in the U.S.A.,  
Board of Foreign Missions  
1914

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0660



CABLE ADDRESS:  
"INCULCATE" NEW YORK

TELEPHONE  
822 GRAMERCY

*D. H. Day.*

**THE BOARD OF FOREIGN MISSIONS  
OF THE  
PRESBYTERIAN CHURCH IN THE U.S.A.  
156 Fifth Avenue  
NEW YORK**

DWIGHT H. DAY, TREASURER

June 4th, 1914.

Mr. Russell Carter,  
Treasurer Nanking University,  
156 Fifth Ave.,  
New York City.

My dear Mr. Carter:

Some reports received from Nanking and through Mr. E. G. Freyer make it appear that Mr. G. Morton Rosse has not been able to handle accounts at Nanking in good shape, and from something Mr. Freyer said it was made to appear that since I was interested in Mr. Rosse's support it would not do to disturb Mr. Rosse in his position. Nothing could be farther from my desire than to keep a man in a position where he was not doing effective work, as of course you would know, and I write to say that I trust the authorities at Nanking and the Board at home will deal with Mr. Rosse on the merits of the case and remove him if this seems desirable to do.

In a letter received from Mr. Rosse under date of April 13th, 1914, he states that all the accounts are now in good shape, both those of the University and of the Station. He says that Mr. Freyer asked that an account of the transactions during the second quarter be rendered to Shanghai for the Station by him and that this he had now done. In a former letter Mr. Rosse stated that he had had trouble with Nanking Station accounts, but that he did not regard these as his chief responsibility "any way", as he did not go out to take care of the Station accounts, but as Nanking University Treasurer.

I have waited for the items of Mr. Rosse's salary to be presented to me through our Adjustors' office, asking for these from time to time. None have come through so far, but I am ready to make payment when I know

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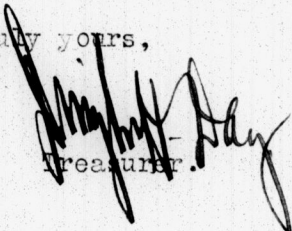
Mr. Russell Carter.

#2.

what amounts have been paid to Mr. Rosse on account of salary. In my judgment it would not be wise just now to make any change with reference to payments to Rosse, believing it to be wiser to wait until the receipt of the Station and University accounts and then make any different arrangement which you deemed wise. These are the reasons why I have not remitted on account of the salary of Rosse.

I trust that the matter of the treasury of the University will be worked out satisfactorily, and I regret very keenly that there has been difficulty with the man whom we sent out. You may be interested in the enclosed letter from Mr. Rosse which will show you his attitude at present.

Very truly yours,

  
Treasurer.

D/K

Enc.

0662



September 29, 1914.

Mr. Ralph E. Diffendorfer,  
156 Fifth Avenue,  
City.

My dear Mr. Diffendorfer:-

I am just in receipt of a letter from Dr. McLean stating that it was understood that something was said about a note being given them with interest from the 1st of January last to cover the amount still due the Foreign Christian Missionary Society for the property sold to the University. I believe you were in correspondence with the three Societies who were in arrears and had some promise from them that they would pay interest on the amount until such time as they were able to pay the principal. I do not know the facts, but you or I should evidently reply to Dr. McLean, and the interest from these three Societies gathered in and turned over to the Foreign Christian Society as soon as possible. Dr. McLean states in his letter that it would be an accommodation to them if something were done before long.

Yours very truly,

C/B

Assistant Treasurer.

0663



*R. E. Diffendorfer*

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UNIVERSITY OF NANKING  
NANKING, CHINA

OFFICE OF BOARD OF TRUSTEES  
156 FIFTH AVENUE  
NEW YORK

October 1, 1914

BOARD OF MANAGERS

(ELECTED BY THE COOPERATING MISSIONS)

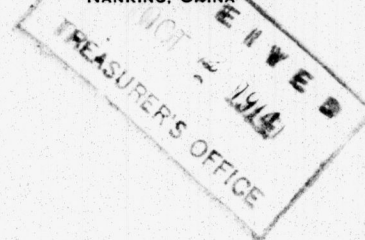
|                       |   |                                              |
|-----------------------|---|----------------------------------------------|
| F. D. GAMEWELL        | } | METHODIST EPISCOPAL                          |
| J. C. FERGUSON        |   |                                              |
| R. C. BEEBE           |   |                                              |
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RUSSELL CARTER, TREASURER

OFFICE OF THE UNIVERSITY  
NANKING, CHINA



Mr. Russell Carter  
156 Fifth Avenue  
New York, N. Y.

My dear Mr. Carter:

In reply to your letter of September 29, I may say that I have discussed the request of Dr. McLean with Mr. Speer and I am taking up correspondence with the Southern Presbyterian and Southern Methodist Boards, asking them if it is possible to pay the interest on the amounts they owe, in order that we can forward the interest to the Foreign Christian Missionary Society.

It was not the understanding of Mr. Speer and myself that our Board of Trustees was to negotiate a note to the Foreign Christian Missionary Society but that we were to pay the interest.

I am to be in Cincinnati within ten days and will talk to Dr. McLean about the matter.

Sincerely yours,

*R. E. Diffendorfer*  
Secretary

RED-W

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October 2nd, 1914.

Mr. Diffendorfer

Mr. Speer

Gentlemen:-

The following quotation from a letter received September 30th from President Bowen will interest you:

"I found all well here in Nanking, and the property looks in good shape. The foundations for the operating Pavillion are being put in, but no houses have been started. Mr. Small is doing very good work indeed in looking after property, supervising the building and getting ready for the main building operations. They have made a cement tile which looks very good to me, that we will use on the Pavillion and on a small Foreign Children's School building. Nothing has been done re experimenting with the Kaotaz marble yet. The War, especially the Japanese operations in Shantung, makes considerable apprehension among the Chinese, so we shall probably not have a very large enrollment. It is delightful to be back and meet the Teachers and Boys and begin to get into some real worth-while work again."

Yours very sincerely,

0665



November 17, 1914

Mr. Robert Diffendorfer,  
Building.

Dear Mr. Diffendorfer:

Just a line to advise you that \$300 interest has now been received from each of the Southern Boards and we are writing to Mr. Horne, and Mr. Jerome regarding the investment of the one thousand dollars which we now have in our endowment fund and \$5,000 which we understand from you is to be received through the Baptist Board in the near future, for investment in permanent funds. If you have received any further definite information as to the probable time of the receipt of this \$5,000 we think it would be well if you should pass this information on to the Finance Committee. Does the Finance Committee now consist of Mr. Jerome, Mr. Horne and Mr. Severance and is Mr. Jerome the Chairman of the Committee?

Cordially,

Treasurer

RC/D

0666

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| PERCY F. JEROME                                                  |                                                                          |
| JOAB H. BANTON                                                   | FOREIGN CHRISTIAN MISSIONARY SOCIETY                                     |
| JAMES H. FRANKLIN                                                |                                                                          |
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# UNIVERSITY OF NANKING NANKING, CHINA

OFFICE OF BOARD OF TRUSTEES  
156 FIFTH AVENUE  
NEW YORK

November 19, 1914

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|------------------------------------------------------------|------------------------------|
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| J. C. FERGUSON                                             |                              |
| R. C. BEEBE                                                |                              |
| W. F. WILSON                                               |                              |
| JAMES WARE (DECEASED)                                      | DISCIPLES OF CHRIST          |
| ALEX. PAUL                                                 |                              |
| F. E. MEIGS                                                |                              |
| LI HOU FU                                                  |                              |
| J. C. GARRITT                                              | PRESBYTERIAN IN THE U. S. A. |
| J. E. WILLIAMS                                             |                              |
| SAMUAL COCHRAN                                             |                              |
| E. C. LOBENSTINE                                           |                              |
| M. D. EUBANK                                               | AMERICAN BAPTIST             |
| A. S. TAYLOR                                               |                              |
| A. C. HUTCHESON                                            |                              |
| L. S. MORGAN                                               |                              |
| W. H. PARKS                                                | SOUTHERN BAPTIST CONVENTION  |
|                                                            |                              |
|                                                            | PRESBYTERIAN IN THE U. S.    |
|                                                            |                              |
|                                                            | METHODIST EPISCOPAL, SOUTH   |
|                                                            |                              |

A. J. BOWEN, PRESIDENT OF THE UNIVERSITY  
J. E. WILLIAMS, VICE-PRESIDENT

OFFICE OF THE UNIVERSITY  
NANKING, CHINA

## OFFICERS

ROBERT E. SPEER, PRESIDENT  
A. MCLEAN, VICE-PRESIDENT  
RALPH E. DIFFENDORFER, SECRETARY  
RUSSELL CARTER, TREASURER

Mr. Russell B. Carter  
BUILDING

My dear Mr. Carter:

I am glad to know that you have received the interest from each of the Southern Boards. I suppose that you are passing this on at once to the Foreign Christian Missionary Society. That was the understanding ~~my~~ in my last conversation with Mr. Speer.

I am glad you are consulting the Finance Committee regarding the investment of the funds now in hand. The \$5000. to which you refer is to come from Mr. E. A. Sherwin of Cleveland. I think we can get this money at any time. If you are ready for it I will be glad to drop him a note. However, he is very anxious that we pass some formal resolution or enter into some formal agreement whereby we preserve the income for the use of the Baptist students according to the last vote of the Board of Trustees.

Sincerely yours,

*R. E. Diffendorfer*

Secretary

RED-W

0667



November 21st, 1914

Mr. Ralph E. Diffendorfer,  
Building

Dear Mr. Diffendorfer:

In reply to your kind note of November 19th may I say that Mr. Jerome and Mr. Horne are getting busy on the investment of the \$6,000 and as the present time is a very opportune one for the investment of the funds and they will be unable to act as to the \$5,000 from Mr. Sherwin until the money is actually in hand, I should think it would be very well if you would call this \$5,000 in at once and at the same time give Mr. Jerome any conditions that are attached to this fund if there be such conditions. The \$1,000 from Mr. S. L. Severance had no conditions whatever attached thereto.

Very sincerely yours,

Treasurer

RC/D

0668

*R. E. Diffendorfer*

INCORPORATED BY THE REGENTS OF THE UNIVERSITY OF THE STATE OF NEW YORK

BOARD OF TRUSTEES

(ELECTED BY THE COOPERATING MISSION BOARDS)

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| FRANK MASON NORTH     | } | BOARD OF FOREIGN MISSIONS OF THE METHODIST EPISCOPAL CHURCH              |
| RALPH E. DIFFENDORFER |   | BOARD OF FOREIGN MISSIONS OF THE PRESBYTERIAN CHURCH IN THE U. S. A.     |
| FRANK A. HORNE        |   | FOREIGN CHRISTIAN MISSIONARY SOCIETY                                     |
| ROBERT E. SPEER       |   | AMERICAN BAPTIST FOREIGN MISSION SOCIETY                                 |
| JOHN H. SEVERANCE     | } | FOREIGN MISSION BOARD, SOUTHERN BAPTIST CONVENTION                       |
| EBEN B. COBB          |   | EXECUTIVE COMMITTEE OF FOREIGN MISSIONS PRESBYTERIAN CHURCH IN THE U. S. |
| ARCHIBALD MCLEAN      | } | BOARD OF MISSIONS METHODIST EPISCOPAL CHURCH, SOUTH                      |
| PERCY F. JEROME       |   |                                                                          |
| JOAB H. BANTON        |   |                                                                          |
| JAMES H. FRANKLIN     | } |                                                                          |
| ERNEST D. BURTON      |   |                                                                          |
| JOSHUA LEVERING       | } |                                                                          |
|                       |   |                                                                          |
| S. H. CHESTER         | } |                                                                          |
|                       |   |                                                                          |
| ED F. COOK            | } |                                                                          |
|                       |   |                                                                          |

UNIVERSITY OF NANKING  
NANKING, CHINA

OFFICE OF BOARD OF TRUSTEES  
156 FIFTH AVENUE  
NEW YORK

November 24, 1914

BOARD OF MANAGERS

(ELECTED BY THE COOPERATING MISSIONS)

|                       |   |                  |
|-----------------------|---|------------------|
| F. D. GAMEWELL        | } | METHODIST        |
| J. C. FERGUSON        |   | EPISCOPAL        |
| R. C. BEEBE           |   |                  |
| W. F. WILSON          |   |                  |
| JAMES WARE (DECEASED) | } | DISCIPLES        |
| ALEX. PAUL            |   | OF CHRIST        |
| F. E. MEIGS           |   |                  |
| LI HOU FU             |   |                  |
| J. C. GARRITT         | } | PRESBYTERIAN     |
| J. E. WILLIAMS        |   | IN THE U. S. A.  |
| SAMUAL COCHRAN        |   |                  |
| E. C. LOBENSTINE      |   |                  |
| M. D. EUBANK          | } | AMERICAN         |
|                       |   | BAPTIST          |
| A. S. TAYLOR          |   | SOUTHERN BAPTIST |
|                       |   | CONVENTION       |
| A. C. HUTCHESON       | } | PRESBYTERIAN     |
| L. S. MORGAN          |   | IN THE U. S.     |
|                       |   | METHODIST        |
| W. H. PARKS           |   | EPISCOPAL, SOUTH |

A. J. BOWEN, PRESIDENT OF THE UNIVERSITY  
J. E. WILLIAMS, VICE-PRESIDENT

OFFICE OF THE UNIVERSITY  
NANKING, CHINA

OFFICERS

ROBERT E. SPEER, PRESIDENT  
A. MCLEAN, VICE-PRESIDENT  
RALPH E. DIFFENDORFER, SECRETARY  
RUSSELL CARTER, TREASURER

Mr. Russell B. Carter  
BUILDING

My dear Mr. Carter:

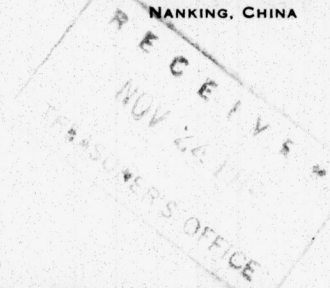
In reply to your letter of November 21, I may say that I am writing Mr. Sherwin to-day, asking him to forward the \$5,000 to you.

I am also asking him to send it to you with a covering letter, attaching the conditions for which the gift is given and the purposes for which the income is to be used.

Sincerely yours,

*R. E. Diffendorfer*  
Secretary

RED-W



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CABLE ADDRESS:  
"INCULCATE" NEW YORK

THE BOARD OF FOREIGN MISSIONS  
OF THE  
PRESBYTERIAN CHURCH IN THE U.S.A.  
156 Fifth Avenue  
NEW YORK

TELEPHONE  
822 GRAMERCY

OFFICE OF SECRETARY

December 24th, 1913.



TRANSFER

Mr. R. E. Diffendorfer,  
156 Fifth Ave.,  
New York City.

My dear Mr. Diffendorfer,

I append as postscripts paragraphs covering my reports on the  
Medical School and the Theological School.

As to the Finance Committee, do we need four members? My  
impression is that the Committee has always consisted of three and that when  
Mr. Severance died I took his place until Mr. John L. Severance came on the  
Board, when he was appointed and I was relieved. I would suggest that  
at present we let the Committee stand as Mr. Severance, Mr. Horn and Mr. Jerome.  
If we find that Mr. Severance cannot act effectively with the others then  
we should add another member.

Very faithfully yours,

s/s

0670

January 5, 1914.

Dr. Robert E. Speer,  
BUILDING.

My dear Dr. Speer:

Herewith is a pamphlet of information which I have secured from the University of the State of New York which gives the laws, rules, and information on medical education and the requirements of the Board of Regents for degrees. The requirements for admission to examination begin with paragraph 166 on page 7.

I bring this to your attention as a member of the Medical School Committee of the Board of Trustees of the University of Nanking.

Very sincerely yours,

Secretary.

D-W.

0671



TRANSFER

Nanking  
Feb. 9, 1914.

Dr. Robert E. Speer,  
156 Fifth Ave.,  
New York City.

Dear Mr. Speer:

I have just been reading with deep interest your letters to the Kiangnan and Central China Missions, kindly loaned me by Dr. Lowrie. I note the action the Board took in reference to the appointment of Mr. and Mrs. Small, to the University. I believe it is due the Council that I should send you that part of my correspondence that had to do with Mr. Small and was the basis in all probability of their action. Oct. 3d I wrote to Dr. Lowrie and enclosed Minutes:

"At a meeting of the Executive Committee yesterday, the action in the enclosed Minutes was taken. Would not the China Council consider favorably the appointing of Mr. Small to Nanking for this work of oversight of the proposed buildings, with salary, for one year? The University would ask this in order to have the better chance of seeing Mr. Small in this work and not being obligated until such acquaintance for a definite contract. It is our hope that our Council might consider such a proposal favorably in order to give Mr. Small a second chance to be a missionary and do the kind of work that he would like to do. It seemed to us here that this would be the best plan all around. After a year's trial, if satisfactory, permanent arrangement should be made with Mr. Small. There would seem to be no question of the man's sincerity and personal habits or character. The question that you raise is the question that concerns us, viz., whether he has a dominant missionary purpose. We need a man for this supervision work. We cannot cable for the architect to come until we are assured of a man who can study the problems with him upon his arrival. We await cabling to Mr. Fellows, the architect, until such an arrangement is made with Mr. Small or some other man."

Oct. 4th Dr. Lowrie wrote me as follows:

"Your letter of yesterday's date is just to hand and I have written Mr. Small that I feel justified in urging him to accept the offer immediately if he is not under obligation to remain in Canton, which Mr. Patton tells me he is not, and hoping that he may give you material assistance in Nanking. There seems to be no possibility of his receiving assignment to any other work in our Mission from the Council. I hope you will obtain him and so be able to cable for your architect at a very early day."

This was the basis of the action taken by the Council.

Under the circumstances I thought it would be fairer to the University not to be obligated for the support of the Smalls

0672

R.E.S. #2.

until they could be tried out on the ground. Until we should have a chance to make the turn and secure their support. We have found them very willing to do anything they are requested to do. Mr. Small's training was not of the kind that would fit him to do the regular line of Mission work and the teaching in the High School. The responsibility for his assignment to Canton lay with the Board as his qualifications were all known to the Board before his appointment. He was not approached by the University directly; but I was approached by Mr. Patton and Dr. Lowrie in his behalf. If the University had first sought Mr. Small of course it should be prepared to meet the expenses at once. The taking them on will mean the addition of at least \$2500. Mex. into our Budget for 1914. Mr. Bowen may be able to secure this amount at home.

I just returned from several meetings in Shanghai, one with the East China Educational Association, one with the representatives of the eight Missions in this section on larger union, a brief meeting with the representatives of the Woman's College. I was very glad that these could be run together during our vacation. I believe the cause of union in China will be advanced greatly at this juncture by letting it alone. Our education is like a patient that has been compelled to undergo a series of major operations without coming out from under the anaesthetic. It would be better to cease operating and allow the patient a little chance to recover so that the pulse and temperature might be taken and we might know what life there is.

Furthermore as long as the government educational system is in such a chaotic condition it is not wise to try to determine courses of study and large plans for the future based upon such slender and uncertain data. If we can, in all centers, intensify and deepen our work for a year or two at least, the largest results will be gained for the whole cause. I recognize, while saying this, that I have been one of the chief aggressors.

I shall soon have sent to you the printed Minutes of the Board of Managers and the Executive Committee for 1913 together with printed copies of all the Minutes of the Board of Trustees; Mr. Rosse's Annual report as treasurer and the Budget I have sent to Mr. Carter with an explanatory letter.

I shall have copies of Mr. Pullock's report on the Normal school for you. I am sure you will be pleased with the large results secured through the comparatively small outlay of men and money on the special Normal course. Those men responded splendidly, to the teaching and discipline of the school. Forty-two of them applied for entrance to the Church. The Chinese teachers felt that with very few exceptions the men were sincere and earnest in their purpose.

I have had a good talk with Brockman about Mr. P. W. Kuo and the policy of the Y.M.C.A., which I am sure will result in a better understanding and in better cooperation between the different parts of our work. The proposition made to Kuo was made by David Yui without Brockman's approval.

0673



R.F.S.#3.

I hope it is going to be possible this summer to get a number of our regular teachers, Foreign and Chinese, into the country evangelistic work. I believe our foreign teachers need this experience very much and the joining of the Chinese and Foreign faculty in such a campaign will have a reflex influence upon the spirit and character of the teaching during the next year.

We are anticipating a much larger enrollment with the New Year. There is the most delightful spirit of harmony and co-operation upon the part of all the men, both Chinese and the Foreign faculty.

I am glad that Sam and Mary Cochran could return for a time. I am sure they will bring an inspiring message to their many friends in the churches at home. Sam has a wonderful influence with a lot of the Chinese in his section of the country. He is a missionary of the finest type. I hope he can help in the securing of some of the strongest young men for the Board's work in China. I feel strongly that the personal appeal and the definite proposition will secure these men when they would not think of entering their names, as one of many applicants, to the Board. We can ill spare from the Board's work men like Lawrence Mead and Egbert Hayes, although rejoicing in their coming to China for the whole work of the Church.

We are all delighted with their acceptance of the chairman of the Board of Trustees and with Mr. John Severance's consent to serve in his father's place.

It was a great privilege to me to be associated with you so intimately while at home. Our home Mission body rests with confidence and security in your great strength for the cause.

Very affectionately yours,

W/G

0674

*over*

TRANSFER



March 4, 1914.

Dr. Eben B. Cobb,  
Elizabeth, N. J.

My dear Dr. Cobb:-

There was a matter that arose in our trustees' meeting the other day of which I had spoken before you came in that the trustees wished me to bring more especially to the attention of the Library Committee, so I will put it in writing.

I had been speaking of the decision of President Paul to go to Nanking and of the appointment of Mr. Hamilton to take Dr. Henke's place in the Department of Philosophy and Psychology, and also of Mr. Martin securing his Doctor's degree in a few weeks. All of these men, together with a number of the other men on our staff, are continually raising the question as to library facilities, not only for the adequate and efficient carrying on of their particular department, but also and possibly even more especially that they may be enabled to continue their own personal study and investigations so that they may continue to grow intellectually and professionally. Very few of them are able to secure the necessary books and equipment out of their meager missionary allowance. It will be impossible, of course, to increase the salaries of those missionaries engaged in educational work without increasing also the salaries of those engaged in other lines of work but we have felt that there might be a possible source of relief through the library if the University could provide rather liberally for the securing of such books as are necessary by these men for their own use and for the use of their departments. These books, of course, would belong to the library. Some of them perhaps would not be of the most direct use to the students immediately but would be more especially for the use of the professors.

Personally, I feel very strongly that we must afford some relief to these highly trained men who feel the urgent necessity of continuous growth, and the University must encourage such men and such growth. President Paul is going to us a year from now. In the meantime, your Library Committee could get in communication with him and he would be able, I am sure, to do a great deal in the way of the solution of this problem through your co-operation. He has a splendid access to German and French

0675



authorities and authors and he has a large entrance into not only the wealthy men of his Church but also of other communions and if you could take up the matter with him I do not doubt but that something very definite would result. This in general is about what I had in mind in speaking on the subject to the trustees the other day.

Thanking you for your cordial support which you have uniformly given me, I am

Very sincerely yours

*Brown*

President

D-W.

0676

CABLE ADDRESS:  
"INCULCATE" NEW YORK

TELEPHONE  
822 GRAMERCY

THE BOARD OF FOREIGN MISSIONS  
OF THE  
PRESBYTERIAN CHURCH IN THE U.S.A.  
156 Fifth Avenue  
NEW YORK

OFFICE OF SECRETARY

TRANSFER

April 13th, 1914.

UNIVERSITY OF NANKING  
REC'D APR 14 1914  
ANS'D

Mr. R. E. Diffendorfer,  
156 Fifth Ave.,  
New York City.

My dear Mr. Diffendorfer,

*must  
#8  
p. 2.*

The Minutes of the Executive Committee meeting of the Nanking Trustees are just received. I think they are all right with the possible exception of the paragraph on page 2 in item 8. My recollection was that the question we were to raise was ~~whether~~ the Chinese representation on the Board of Managers was to be secured by the general election of all Chinese by the whole Board, in addition to the managers to which each Mission was entitled, or whether in accordance with the article in the By-laws now pending, the Chinese representation was to be secured by having such Missions as desired to do so, include a Chinese among their designated representatives. From the paragraph as it stands on your Minutes it would seem that the By-laws proposed that each cooperating Mission should have four Chinese representatives. If you will look up the By-laws you will see that is not the case.

Also with reference to a standard size of publications, my recollection was that we had in mind not only the catalogue for the Medical College but also the University Catalogue and other publications which it was desirable to have issued in a uniform size and style.

I am just waiting to hear from Dr. Bowen as to the language of the cablegram which we should send, and will then confer with you again.

S/S

Very cordially yours,

*Bowen*

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April 22, 1914

Dr. Robert E. Speer  
156 Fifth Avenue  
New York, N. Y.

My dear Dr. Speer:

Your letter of April 13th was awaiting me on my return from a month's absence. Let me thank you for the two suggestions you have made with reference to the Minutes of the Executive Committee meeting. I was not at all clear in my own mind as to our decision with reference to the Chinese representation on the Board of Managers. Before reading the Minutes to the Board at its next meeting, I will make the correction which you have suggested.

Sincerely yours,

Secretary

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Minutes of the Executive Committee Meeting  
of the  
Board of Trustees of the University of Nanking.

March 24, 1914.

10 a.m.

156 Fifth Ave., N. Y.

...

Nanking

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The meeting was called to order by Mr. Speer in his office.

There were present Messrs. Speer, Jerome, Diffendorfer and Carter.

1. The details of the budget submitted by the Managers were considered. The budget of the University was approved with the understanding that next year the salaries of all missionaries be included on both sides of the account, that is, as liabilities in the budget items, and as estimated income from the mission Boards.

2. The Medical School budget was approved.

3. Mr. Speer reported that the statement asked for by the Board of Trustees concerning the Medical School for the Rockefeller Foundation Investigation Committee had been prepared by Dr. Bowen and Dr. Cochran and that it was approved by the special committee of the Trustees.

4. In reply to the following cablegram from Nanking, "Fellows has arrived safely and well. proceed with the building. What funds are available," Dr. Bowen reported to Mr. Speer the following funds as being in prospect for new buildings at the University:

(1) For three (?) houses. one through Dr. Burton  
one through Mrs. Turner  
\$12,000. one through your Board, as  
I understood Mr. Carter. (money immediately available.)

(2) For the Science Building through Mr. Swasey.

\$25,000.

(money available as actually required say in four or five installments as the building progresses.)

(3) For the Dormitory through Mrs. McCormick.

\$25,000.

(money probably paid over entirely when called for, tho a report from Mr. Fellows might be desirable or even required.)

(4) For Operative pavillion through Mr. Teachant.

\$5,000.

(money immediately available.)

(5) For chapel thro Mr. Day

\$20,000.

(money available, say, during 1915 as actually called for.)

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(6) For Main Administration Building through Mr. Severance.

\$35,000.

(Money probably available as actually needed as the building progresses.)

5. The Executive Committee felt that the trustees should have a detailed report from Mr. Fellows, Mr. Small, and the managers as to the results of their investigation regarding location, style of architecture, building material, etc. before any construction was started upon the main buildings.

6. It was voted to approve the immediate construction of the three residences, provided for as follows:

One from the Baptist Board

Two from the Presbyterian Board

the total amount to be cabled being \$13,100.00.

It was voted to reply to the cable to the above effect, awaiting, however, further word from Dr. Bowen regarding the matter.

7. Regarding the registration of the Medical School by the Board of Regents of the University of New York, Mr. Speer reported the visit of Dr. Bowen to the Department of Education in Albany and indicated a plan for the registration of both the High School and the Medical School. The necessary blanks have been sent to Nanking, together with copies of Dr. Bowen's report of his interview.

8. In the Minutes of the Sixth Regular Meeting of the Board of Managers held January 21 in Nanking, there is the following action:

"A motion was made and carried that we recommend an amendment to the Constitution which will make it possible for the Board of Managers to elect at least five prominent Chinese as full members of the Board of Managers.

A motion was made and carried that if the above amendment is made, the Board of Managers recommend that the Executive Committee secure, if possible, the following men: Chag Po Ling, Tsao Si Ken, Hwang Si Chen, Wang Kwan, or Y. Y. Tsu."

In the consideration of this item, the Executive Committee requests further information from the Managers as to whether or not the Chinese representation on the Board of Managers should be on the basis of a certain number from each of the Missions and in addition five members at large, or whether they should be elected according to the article in the By-laws now pending adoption, that is, on the basis of four Chinese representatives from each cooperating Mission.

9. Regarding a catalog for the Medical College, it was voted to ask the Managers to adopt a standard size and to issue ~~all the Bulletin~~ *the Bulletin* as attractive as possible.

10. The Secretary then read a statement from the American Baptist Foreign Mission Society regarding their approval of the agreement to enter the University. This action is as follows:

*for the celebration of the University.*

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ACTION OF BOARD OF MANAGERS. March 11, 1914.

Secretary Franklin reported that, with the chairman Dr. Burton, he had attended a meeting of the Board of Trustees of the University of Nanking, at which agreement had been reached as to modification of the terms upon which the American Baptist Foreign Mission Society might participate in the conduct of the University. The terms of participation, as sanctioned by the Board of Trustees, are in substantial conformity with plans recommended by the East China Mission in conference with representatives of the University of the field, namely,

(1) The American Baptist Foreign Mission Society shall furnish funds for buildings and equipment to the amount of \$35,000 or \$10,000 in addition to the gift of Mr. Ambrose Swasey for a Science Building. Of this \$10,000 \$5,000 is available through the gift of Mr. H. A. Sherwin toward the Medical Department of the University and \$4,000 is available through special gifts from friends in Chicago for a mission residence in connection with the University. ~~xxxx\$1,000~~ The balance of \$900 will need to be provided by an appropriation from property funds or by a special gift.

(2) The Society shall contribute the sum of \$1800 annually toward the current expenses of the University, including the \$300 now contributed for the work of the Medical Department. The additional contribution of \$1500 is to begin with the school year of 1914-1915.

(3) The Society shall furnish three members of the staff of the University, including N. W. Brown, M. D. already attached to the faculty of the Medical Department and Rev. C. S. Keen already designated to the Language School to be conducted in connection with the University. The third member of the faculty is to be provided in the year 1915 after conference as to the department to which he shall be assigned.

(4) The Society shall be entitled to name three members of the Board of Managers of the University in China, these managers to be appointed on the nomination of the East China Conference.

(5) The Society shall be entitled to appoint two members of the Board of Trustees of the University in America.

(6) It is understood that by these terms of cooperation the Society becomes related distinctively to the Graduate and Technical Departments of the University and does not assume responsibility in connection with the under-graduate work.

(7) The Society shall be free, in cooperation with the Foreign Mission Board of the Southern Baptist Convention, to continue the maintenance of the Shanghai Baptist College, which may be affiliated with the University upon terms hereafter to be adopted.

(8) The possibility of a transfer of the senior college work (the last two years) from Shanghai to Nanking may be considered at a later time if this is found to be desirable and mutually agreeable to the two missions and Boards cooperating in the Shanghai Baptist College.



VOTED: That the Board of Managers accept the proposed terms of participation in the University of Nanking with warm appreciation of the liberal attitude of the Trustees and the consideration shown the Society in view of its peculiar obligations in connection with the Shanghai Baptist College.

That an appropriation of \$900 be made to complete the total amount which the Society is required to provide for the building and equipment of the University, this amount to be charged to the building account, and that authorization be given for immediate payment to the Treasurer of the University of the sum of \$10,000 with the understanding that \$5,000 will apply on the equipment of the Medical Department and \$4100 on a mission residence as stipulated by the donors.

That the Schedule Committee be authorized to include in the annual schedule of appropriations for 1914-1915 a total sum of \$1800, including the \$300 previously authorized for the Medical Department as the contribution of the Society toward the current expenses of the University.

That the East China Conference be requested to nominate three representatives upon the Board of Managers of the University in China.

VOTED: That, in reply to the request of President Bowen of the University of Nanking, the Board regret that it does not seem expedient to designate to the University for the Language School the funds contributed by members of the VanDeman family in Indianapolis for the reason that the funds actually available are not sufficient to provide for the proposed building and because of the extremely urgent need for additional equipment in connection with other educational institutions for which this Society is responsible.

That correspondence be had with Mr. and Mrs. VanDeman respecting the possibility of designating their gift to the West China Union University for erection of the Baptist college building. //

*The Executive Committee*  
The meeting adjourned.

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TRANSFER

March 19, 1914.

Nanking

Mr. R. F. Speer,

156 Fifth Ave.,

New York City.

Dear Mr. Speer:

I am sending, under separate cover, copies of the Minutes of the Trustees for the year 1913, also of the Board of Managers and Executive Committee. In the Minutes of the Board of Managers and Executive Committee we have placed Mr. Rosse's annual report as treasurer, together with the Budget. This printing can be done very economically here and I thought the Minutes in this form would be more convenient for the Trustees and any others at home that would care to consult with the Board of Managers. I enclose also copy of the Minutes of the Executive Committee, the last two meetings, and the special meeting of the Board of Managers.

I am also sending you a copy of comments upon the Minutes of the Board of Managers which I have just written to President Bowen. I wish to add a few comments that were covered in earlier letters to him. I noted in the Minutes of the meeting of the Board of Trustees or in Mr. Bowen's personal conferences that members of the Board felt that with so many doctors here there should be more revenue toward the up-keep of the hospital. Judging by the experience of all other hospitals that was certainly true. The reason for budgeting so little was that the men who would have charge of the hospital had not been running hospitals in China and felt very uncertain about receipts. We were pressing the Medical men to take over the hospital, relieve Dr. Macklin and begin developing the work. Their fear that they could not finance it made them very conservative in their budget. At the present writing they have had a little over a month's trial. The first month-February - yielded far more than they had budgeted and reassures all that they will be able to handle the running expenses there largely from receipts.

I hope we can send home very soon Mr. Fellows' development of a plan for a dispensary building which will cost about \$12,000 gold. That is the most urgent need of all. The best thing of all is that we are having now a regular teaching hospital and the work of instruction can be very much more efficient than would be possible where too much of the instruction has to be confined to the class-room.

I am sure you will be interested in the things we are

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finding out about the possibilities of building material. That there should be found within 25 miles of Nanking great hills of marble as fine as the best to be found in Italy is another indication of the untold wealth of this land, wholly undreamed of on the part of its own people. As these quarries are within two or three miles of the river and it is possible to bring the material to a point within a few hundred yards of our compound, we shall probably be able to build the outside of the buildings with marble for about the expense of common brick. If the whole scheme of buildings can be carried through their attractiveness, ~~symmetry~~ and beauty may have a great effect on the new architecture of China.

You have been kept posted, I am sure, of the development of the plans of the Union Woman's College through Mrs. Thurston. They all seem desirous that it should be located on the high ground just to the west of our general compound. I will have the location indicated on the blue prints we will send home of the scheme. Miss Goucher has been assigned to the work of the Woman's College and they have other teachers in mind.

The visit of Mrs. Peabody and Mrs. Montgomery greatly stimulated the interest of all in this project. Mrs. Peabody visited most energetically all of the ~~mission work~~ in the city of all sorts. Mrs. Montgomery showed the effects of the pace which they had been going and could not carry through as much as Mrs. Peabody while here. The Nanking Missionary Association met at our home the evening they were here and the whole community had the chance of hearing them and meeting them socially. A union meeting was held in the Quaker Church where the Chinese Christian women and girls of the school were gathered together. Mrs. Peabody and Mrs. Montgomery both spoke to them.

We have just had a visit from Dr. Henry C. Mabie, former secretary of the Baptist Board. He spoke at the Chapel hour to the students in a very inspiring way. He also took time to visit the Language School and the other parts of our work and seemed to be deeply impressed with the spirit of union and cooperation he found here.

In line with the plan of adding Chinese to the Board of Managers recommended at the Annual Meeting I have had replies most hearty and favorable from each one of the men approached. Mr. H. C. Hwang has been called to Peking to organize the exhibits which the Government proposes to send to the Panama Exhibition. He wrote me from Peking that he would be delighted to do anything he could in any way to help on the work of the University. His only feeling was that he was not worthy of such a trust. Chang So Ling ~~meant~~ the invitation in the same way with the same spirit. C. T. Wang was of the same mind. The development of the central government at Peking and C. T. Wang's relation to it raised the question in my mind whether it would be advisable just at this time to have him placed on the Board of Managers. On the other hand through all the struggle in Peking no one ever distrusted his absolute integrity. According to the newspaper reporters ~~who had not been~~ ~~by money~~ ~~that was the type of Christian life we~~ ~~represent the~~ brought

University. His influence over the best class of students in China is beyond calculation. I felt that if H. C. Hwang, Chang Po Ling, C. T. Wang would come, and we could in addition secure the cooperation of two strong business men, who are outstanding for character and influence, as well as having the confidence of business interests, our Board of Managers would be greatly strengthened.

I am sending a few copies of a general report letter which we are having sent to donors of funds to the University and others interested.

It was a great pleasure to have Ed up with us. You will hear the news of his engagement to Susie Clarke, Mrs. F. S. Brockman's sister. To all who know Mrs. Brockman, no higher praise could be spoken than to say that her sister has the same qualities. Ed seems very happy.

The fact that the Government schools are not open, and the government is giving so little attention to the development of education, is discouraging. It does, however, render the need of our work more imperative, and it extends the time of our opportunity for establishing our position of **leadership in** education.

We have been much encouraged by the greatly changed attitude on the part of the gentry of the city in regard to our work. The officials have never been unfriendly but one or two of the leaders of the local gentry were always opposed to our work. What the missionaries did during the last siege; the work that Pailie has been doing continuously; the unparalleled service that the Medical men rendered, seems to have finally broken down opposition of the old unregenerated Han Ling, **head** of the gentry, Chiu Lai Chi, formerly our arch enemy, seems now to have been won over. We have his nephew in school; another son has been with us for several years and he is now leading in a movement with the Chinese members of Mr. Pailie's committee to raise some \$13,000 for the providing of houses for the colonists on the Purple Mt. Farms. The other day they said they had \$3000 ready to pay over and were getting the balance. The people out in the northwest of the city are now entering into cooperation with Pailie, providing temples for schools and turning over eight or ten acres with each temple for agricultural development. A Chinaman in Shanghai, formerly governor of Nanking, has given Pailie funds to provide the support of these teachers. It is impossible to give any impression of the whole development of the work here in a letter. One is constantly impressed with the great sense of privilege to have a part in it. The fellowship of the men who are engaged in it is the finest imaginable.

Dr. Hiltner has just been in talking to me this morning. He does not find it easy to live within the limited allowance of a missionary's salary. Harvard gave them \$2000 or \$3000 gold with every opportunity to carry on private practice. The Germans offered him \$15,000 a year salary with the freedom of outside practice. All the old surgeons and doctors brought to him their



impossible cases. He is living in a native house with his wife and little boy and does not know how he can manage to go to Kuling on the allowance. In this connection I might mention that Dr. Sloan is deciding to stay in Nanking all summer because he cannot afford the money for the travel to Kuling and back. I believe we ought to provide a little more for men who have burdens at home. Mr. Clemons had a few outstanding obligations which should have been cleared up at home, and which have pressed him very hard since coming out. I wish we might have from some source \$75. or \$100. gold, to help these men on these extra expenses that were outstanding before they came. The single men in their position will find it hard here to live on the \$550. allowance. In collections or in money to be raised, they are appealed to the same as any one else and on that allowance one has to restrain one's philanthropic tendencies very vigorously.

Mrs. Williams unites with me in affectionate regard to Mrs. Speer and yourself,

As ever,

W/G

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March 23, 1914.

P.S.

Dear Mr. Speer:

I am also enclosing with the Minutes a reprint of an article being published by Dr. Wu Lien Teh in the Medical Journal. We had some copies run off for our own use.

I am sure you will find the article very interesting reading. Dr. Wu's position of acknowledged leadership in the medical profession among the Chinese and with the government gives great weight to his word. The Germans will exert every power to have the German language used in the study of medicine and should they be able to persuade the government to adopt German as the language for medical science it will be very much to the detriment of our work.

We have written letters to the American minister, Dr. Reinsch, also to Burroughs & Wellcome, Park Davis & Co. and other English and American firms dealing in drugs, seeking their cooperation in advising the Chinese government the advantage of using English. I believe the Committee of Reference and Counsel should be alert to the importance of this money, as American Missionary education will be primarily affected.

I am also sending a copy to Dr. Brown and to Mr. Mott, to Dr. Barton. I hope you will have the matter in mind and bring any influence to bear that you may to counteract the German influence which will be brought to bear along political lines with telling effect.

Very cordially yours,

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*over*

Nanking

April 22nd, 1914

Dear Mr. Diffendorfer:-

I am sorry to have delayed so long in returning the enclosed letters from Mr. Huntington.

If you will refer to the Minutes of the Board meeting, of April 15, 1913, of which Mr. Huntington speaks and find that they cover the case of the endowment proposed by Mr. Sherwin, I should favor your writing to Mr. Huntington giving him assurance to this effect in order that the money may be turned over if its income begins to accrue for the designated use.

With reference to Mr. Huntington's second letter, I understand that the fiscal year of the University is the calendar year and that this applies both to the institution at Nanking and the trustees at home. I should think that we ought to stand ready to accept Mr. Huntington's proposal with reference to their budget for 1914-15, namely, to provide \$900. for the University on September 1st and the balance on January 1st.

If Mr. Carter has not yet received the \$10,000. referred to, it might be well to tell Mr. Huntington that we would be glad if Mr. Butler could send this on at his convenience, in order that we might pay \$5000. to the Foreign Christian Missionary Society at once.

Under date of April 11th we cabled to Mr. Williams as follows, in reply to cablegram with reference to authority as to building:

"Build three houses one is provided for through Burton. Delay other building. Report trustees, plans, material, location and cost."

Very faithfully yours,

*Robert E. Fisher*  
Secretary.

Mr. R. E. Diffendorfer,  
Building.

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April 22nd, 1914

May 6, 1914

Enclosed letters from Mr. Huntington  
of April 15, 1914, of which Mr. Huntington speaks and that they cover the  
case of the endowment proposed by Mr. Sherwin. I should favor your writing to  
Mr. Huntington giving him assurance to this effect in order that the money  
may be turned over to its income being to be used for the building.

**BUILDING**

I refer to Mr. Huntington's recent letter.  
My dear Dr. Speer: I understand that the fiscal year of the University of Chicago is about to  
begin and that the trustees of the institution are ready to accept the  
proposed budget for 1914-15 and have asked them to provide \$900,  
on September 1st and the balance on January 1st.  
I have also urged them to ask their Treasurer  
to forward \$10,000 to Mr. Carter. When this amount is received  
I suppose that you will see that Mr. Carter forwards the \$5,000  
to the Foreign Christian Missionary Society.

Mr. Huntington has just written that they have  
elected Dr. Burton as their second trustee but that he has not  
yet formally accepted. They are expecting him to do so at an  
early date. This will be a distinct advantage to us in our Board.

Sincerely yours,

Secretary

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TRANSFER

Nanking April 123, 1914.

Dr. R. E. Speer,  
156 Fifth Ave.,  
New York City.

Dear Mr. Speer:

Your letter of Feb. 20th came in due time and was very greatly appreciated - the information you gave us in regard to the plans of Dr. Judson's and Mr. Rockefeller's Commission in China.

In regard to Mr. and Mrs. Small's support my letter of February 9th will come to your hands and throw all light that we have upon that situation.

With the action taken at the Board of ~~Manager's~~ meeting in March releasing \$12,740 Gold, to the Baptist Board, funds that were appropriated on the 31st of March, 1913, as you will note in the printed Minutes of the Board of Trustees, page 27, and the failure to conclude arrangements for the Language School, and additional funds coming in very slowly, I fear we shall be in a dilemma to provide ~~for~~ the Smalls'.

We are very sorry that the Baptist Board should find it necessary to ask for the return of these funds but I fear that action of the Trustees will have a depressing effect on the other Boards, or \$12,740 as a Baptist quota for entrance into the University would not be disproportionately large compared with what the other Societies are already obligated for.

We hope that the visit of Dr. Judson and the Commission may lead to something substantial in the way of provision and support for the Medical School. Mr. Fellows has been working upon a plan for the future development of the Medical School and Hospital.

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R.E.S. #2.

The Medical faculty will go over the plans this afternoon.

You will have received before this the new arrangement of buildings submitted by Mr. Fellows and the Board of Managers and approved by them at a special called meeting. Mr. Fellows will further prepare a full report and statement as to materials to be used and the style of construction of the whole scheme. We hope to have such report fully considered and passed upon by the Board of Managers and then sent to the Trustees for final approval. We are anxious to get as many things as possible cleared up while Mr. Fellows is on the field and can give counsel.

r. Clemons will go over the plans for the Library building with him and we can give him more definite data for the planning of the central administration building. He was asked also to develop plans for a smaller residence for members of the faculty and also plans for housing Chinese members of the faculty. It will be necessary for him to lay out quite a plot of ground for the residence section.

Delay seems inevitable in the development of our plans, as much as we deplore it. We are a little apprehensive that such delay might in a degree discourage the donors but hope they will be loyal and allow time to mature plans in the best way. As soon as Mr. Fellows' work is reviewed by the Managers here, we will send it on to the Trustees with their recommendation and his report.

All members of the Station are delighted that the Board could appropriate residence for evangelistic worker, also the funds have been appropriated for the house which the Perry sisters are to provide. Mrs. Turner's gift of \$4000 is in the treasurer's, Mr. Carter's hands. Dr. Sloan is very anxious that the house for him should be under way as soon as possible. They would like to be



R.E.S./3.

married as soon as there is a chance for them to be housed in Nanking. Dr. Sloan is very eager to hear of the appropriation by the Board of funds for the building of his house. As I understand it, the Board undertook that part of its obligation to the Medical School. The houses provided by Mrs. Turner and the Berry sisters will then make possible the housing of all of the Presbyterians representatives on the faculty of the University, excepting Dr. Lasell's and if these houses were immediately built provision could be made for them until such time as there were funds to build their home. So I hope the Board will appropriate the funds for Dr. Sloan's residence so that the work will begin as early as possible.

As to the budget, you will have received the printed report and the printed budget in the pamphlet containing the Minutes of the Board of Managers. That was the Budget as finally passed. It is true that we are planning for a prospective credit balance of \$2136. As against that, however, we shall have to rent two additional houses which will cost \$1000 or \$1200 and the uncertainty of the collection of the large budget of revenue would make the balance a very conservative estimate.

It will be a very great help to us to have your statement and suggestions of the conference with the Rockefeller Foundation and a probable plan of their interest and development in China.

It is very encouraging to know that such full and hearty conferences have been had with the secretaries of the Board and men from China and that there is a disposition to do what they do in furtherance of the work undertaken and developed by the Missions. If the plan suggested can be put in operation it will have a tremendous influence in developing the medical profession for China. The Foundation will be rendering this service to the whole cause at the point of largest need and in the most constructive way; as

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P.E.S.#4.

the Churches could understand that no funds were available to relieve them from present obligations in the Mission or to encourage them to hope for an early reduction of contributions. Sometimes a great foundation and large gifts have a depressing effect upon the real faith and enthusiasm and giving ~~of~~ the rank and file of the Church that has been used by God in bringing about such momentous and far-reaching changes - industrial, economic and social as well as in bringing to bear the deeper forces moral and spiritual that really determine the destiny of the peoples.

I hope a sympathetic investigation on the part of the Commission will lead them to a high appreciation of the educational and uplift work that has been done by the Churches through their Boards.

We have not heard directly from the Commission since their arrival in China. Mr. Williams and I have invited Dr. and Mrs. Judson to be our guests while in Nanking and offer our assistance in making arrangements for the entertainment of the whole party.

Mrs. Williams is down in Shanghai for a few days with Faith for dental work. The children have been most happy this year in school under Margaret Beebe. She is an exceptionally fine teacher and all of the children have done splendidly. We fear we will not be able to keep her next year. The Language School has a way of bringing young people into each others company with rather far-reaching results.

Mrs. Williams would be joining me in most cordial regards to Mrs. Speer and yourself,

Affectionately yours,

W/G

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TRANSFER

Nanking

May 15, 1914.

Mr. R. E. Speer,

156 Fifth Ave., New York City.

Dear Mr. Speer:-

I want to write particularly following up my ~~former~~ letter on the question of salaries of single missionaries.

I have made inquiries among the Missions cooperating in the University as to their basis of salaries for single missionaries. Their arrangements are as follows:

Foreign Christian Mission Society: Single men and women received \$600. gold per year and allowance to cover travel for summer vacation and medical expenses. About \$50. Mex. is added for travel to Kuling.

The Methodist Mission has a scale of graded salaries: First term, men \$700., women, \$650; second term \$750.; third term \$850. No extra allowance for medical but their physicians are expected to attend them.

Southern Baptists, single missionaries, men and women, \$600. gold, no allowances but special grant in case of special need.

Baptists North, single people two-thirds of married couple \$667. 1st five years; \$734. second five years; \$800. third five years.

You will see how very different our provision for single men is from the other Missions.

For the men in the University, I know that our provision is working a great deal of hardship. While we might maintain the rule of having men and women on the same salary it is true that

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#2.

the women can club together and manage much more economically.

At a meeting of the Board of Managers, Jan. 4, 1911, a Committee reported on schedule of salaries of foreign teachers employed by the University but not under Mission appointment. Section 2: "That salaries of teachers to be employed by the University shall for the future be as follows:: for a single person gold. \$650. per annum, for a married man gold \$1100. per annum with an allowance of \$100. gold per child, increased to \$150. after ten years."

Thus while distinctly recognizing the right of each Mission to determine the salaries of its own appointees, in trying to arrange an equitable and necessary salary for those engaged by the University \$650. gold, was thought necessary for a single teacher. I don't know whether placing the single men of the University on the basis of \$650. gold would be unequitable by other appointees of the Board. If so, then I believe the Trustees ought to authorize from special funds the supplementing of the Presbyterian salaries for single teachers by at least \$100. gold per year.

You have doubtless heard that the Rockefeller Commission are delayed in Peking owing to Mrs. Judson's illness. She contracted a heavy cold on the Siberian railway which developed later into pleurisy. Dr. Judson wrote sometime ago that she was confined in bed with two nurses in constant attendance. So that owing to Mrs. Judson's illness, they did not know when they would reach Nanking but said that they would warn us in time and added that they were looking forward with much interest to their visit to the Yangtse valley.

We have been giving a good deal of time to the working

0695



#3.

out of the requirements of the curricula of the Medical Department and also to the requirements of entrance to bring it into line with the Board of Regents regulations. The students feel that it is working a temporary hardship upon those now in the course. However, they are quite loyal and will, I believe, without difficulty consent to the extra year of study involved.

Later has come the Minutes of the Executive meeting of the Board of Trustees of March 24th. And the communication from the American Baptist Board. We have not yet received the cable conveying the funds for the building of houses but know that it will be forthcoming in time. And we were very much gratified with the action of approval of Chinese members at large. I have not before the proposed amendment of the By-laws pending the adoption, that is on the basis of four Chinese representatives from each cooperating Mission.

The Constitution, as it stood, arranged with each Mission to appoint Chinese representatives on the Board of Managers. Our idea was that that might still stand and that these five men at large should be in addition to the Chinese so appointed. We are glad for the suggestion of uniform size for Bulletin and the men all realize the necessity of getting out a more suitable Bulletin for the Medical Department as well as other Departments. There has been such constant revising and reconsideration of courses and regulations that we have hesitated to invest largely in such a Bulletin lest it be out of date soon after its issue.

In regard to the letter from the Baptist Board and the plan of representation, I am sending out the Minutes to all the Managers and we shall have a meeting later for consideration of the regulations. I believe it would have been in order for the Trustees

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#4.

when consenting to the withdrawal of the \$12,740 which was designated and appropriated nearly a year previous and was counted upon for the development of our work and desperately needed, to also have reduced the appropriation and representation on the field. As to two members on the Board of Managers rather three, this would still be quite a generous allowance if we took the appropriation of men and funds contributed to the University by the Baptists as compared with the other Missions.

P.S. Confidential.

I want to add a word in explanation of my feeling in regard to a reduced representation on the Board of Managers. The attitude of several of the leaders in their Mission has been so reactionary and extreme that I believe a large representation will really menace the University at this time.

I can well imagine the feeling that prompted the Board to assign the money of the VanDemans to West China rather than to the College at The Point. The only time we have had any long and trying discussion in the Board since the inception of the union in January, 1910, was when the Baptist representatives were discussing the basis of entrance. Three-fourths of all of the time of the meeting was given to that question. The agreement arrived at by the Board of Managers was regarded by the men here as the irreducible minimum.

The spirit in which their men on the field work is regarded with a good deal of apprehension by the other Missions in the University. Their plan is usually to prepare a frame-up of the Missions interested and then to go into the meeting and fight it to a finish and if it cannot be pulled off as planned to postpone deliberations until another time. We never experienced such procedure in our union before and if it is to be continued it will seriously threaten the work of the University. All actions taken have been almost without exception unanimous. It will be better that they should accept the appropriate representation which their funds would entitle them.

J.E.W.

0697



CABLE ADDRESS:  
"INCULCATE" NEW YORK

TELEPHONE  
822 GRAMERCY

**THE BOARD OF FOREIGN MISSIONS**  
OF THE  
**PRESBYTERIAN CHURCH IN THE U.S.A.**  
156 Fifth Avenue  
NEW YORK

May 20th, 1914.



Mr. R. E. Diffendorfer,  
156 Fifth Avenue,  
New York, N.Y.

TRANSFERRED  
MR. DIFFENDORFER  
REC'D MAY 21 1914  
ANSW

My dear Mr. Diffendorfer:-

The following cablegram from Nanking addressed to  
Speerbowen Inculcate, and sent in China Inland Mission code, has  
been received:

"Speerbowen Inculcate,  
Takodfelow zatodituxu"

Translated - "Will it not be better to wait until Fellow will attend  
the conference or meeting of Trustees?"

This evidently refers to our cablegram with reference  
to proceeding with the buildings. I am very glad that it seemed wise  
to those on the field to have us wait until Mr. Fellows can meet with  
the Trustees. I have reported the cablegram to Mr. Bowen and asked  
him whether Mr. Fellows will be back in time to attend the next meeting.

Very faithfully yours,

RES: C.

0698

TRANSFER

May 29, 1914.

Dr. Robert E. Speer,

156 Fifth Ave.,

New York City.

Dear Mr. Speer:

It was a great delight to hear from you in your letter of April 10th. I have missed nothing more on the field than the privilege of frequent and hearty conference with you when at home. There are so many problems emerging that a brief conference with you would help me greatly in my thinking. Next to such privilege is having such a letter as your last one.

I was greatly interested in your analysis of the deficit of the Board. There will be such ebb and flow inevitably and in the interests of the Church it seems to be a law of nature all around. But the conservative and wise planning of the Board in the use of the Kennedy funds and in the use of its general policy is calculated to meet just such an emergency. There are so many factors that enter in. Did not the death of Mr. Severance also affect the work at the many points to the extent of also having a very direct bearing upon the deficit. He gave so much in so many ways. I am very glad to hear that his son is to make his home in New York. Thank you for the suggestion in regard to fuller correspondence. I am sure that John Severance will get under the burdens as he comes into fuller knowledge of the personnel and the problems of the work. Close and particular knowledge will hold and develop his interest. I have not the least doubt of his purpose to carry out his father's plans in the fullest way.

In regard to the language for medical education there is no question but that the Chinese government has officially approved of German as the language. So far the Germans seem to have won in their main purpose. Of course German in medical education with little or no German in the Middle schools will be a mere theory. Now their struggle will be for the establishment of German in the secondary and higher grade schools. If German is not required I think there is little question but that English will be required for some years. We will all need to watch the situation with care, prepare to adopt that plan which will most directly and effectively continue to the training of strong, Christian medical leaders and the manning of the Christian hospitals.

You will be interested to know that at a recent meeting of the medical faculty with Dr. Main, who had just returned from a visit north, sent by the Medical Educational Association, that our faculty took the position that the question of language as a medium of instruction was not a question for us to consider or vote upon at this time. We were teaching in Chinese and at present saw no adequate reason why we should not continue to do so. We did recognize, however, that the problem of the bulk of students

0699



in missionary schools in English even of High school grade would tend to press English more and more into the Medical school. For the present we had every reason to hold to Chinese. And even if we should some day come to teaching in English we could not relax in the least our requirements of a thorough knowledge of Chinese on the part of the medical faculty. The doctor's Christian influence and power in the community would be largely determined by his knowledge of the people, their language, history and literature.

It seems that the University of Pennsylvania is pretty closely tied up with St. John's. Possibly the visit of the Rockefeller Commission may have some influence in determining the course of things in Shanghai. I doubt whether Bishop Graves, with his general attitude toward union would ever be brought to consent to cooperation in union in Nanking. Without a medical course St. John's might feel that they should give up the name of University. It cannot seem otherwise to the men on the field that that the University of Pennsylvania is making a mistake to move away from Canton up to Shanghai. It certainly is a great pity that the forces in Canton cannot be allied in better shape. The missionary bodies need Canton Christian College almost as much as Canton Christian College needs the cooperation of the Mission and they all together need a medical school in Canton. Let me mention incidentally that there is a great danger there that Mr. Henry will be lost to our Mission work. It does seem to one on the outside that the policy of our Mission at Canton is over conservative, and reactionary. There certainly ought to be a field for the best trained young men in our Mission work. It will be fatal to the future development of the work to lose such men as Henry and be unable to enlist such men in its future development.

Dr. and Mrs. Judson are coming up from Shanghai Monday night to be in Nanking until Thursday morning. Dr. Peabody and Mr. Roger S. Greene are coming down from Hankow on the Wednesday morning boat. With the present outlook they plan to spend very little time in Nanking. They will probably be our guests while in the city and we shall make all arrangements to give them every facility in learning the things they ought to know.

I will write you as soon as the conference is over what impressions were made on both sides.

I sent a cable advising the delay of the Trustees meeting until Mr. Fellows could be present and present his report. Mr. and Mrs. Murphy (he is the architect for the Yale Mission) were with us on Monday. They are delightful people. He seems very favorably impressed with our opportunity here especially with the opportunity that was given the architect and expressed great interest and satisfaction in the grouping of the buildings and the plan as developed by Mr. Fellows.

We are planning to get some of the houses underway this summer. The Christian Mission are planning three houses out of those funds to replace those used by the University and also to provide a house for Dr. Butchart.

The decision taken by the Board in regard to the Smalls would seem to be warranted under the conditions. There is no other



way for us to handle their salary and support except as a charge against the building account.

I have written you in one or two letters about the shaping of the plans with the Baptists. I hope there may be some development from the visit of the Rockefeller Commission that will help to clarify the feeling of our Baptist friends about union.

We are all extremely interested just now to know how the whole situation is shaping in their minds. I venture to write to you an opinion that is nothing more than a conjecture and yet has some things sustaining it. That is, that the Rockefeller Foundation might go into Hankow and develop a full university from the ground up. There is the big center and while there is excellent work being done by the Episcopal Mission in education and also splendid work on a smaller scale by the Wesleyan Mission, they do not occupy the field entirely and if the Foundation made up its mind to establish a full round university particularly emphasizing the advanced courses and technical work, they probably would find no center so well suited to their purpose as Hankow. Should they do so, it would undoubtedly very largely affect our plans in Hanking. I hope, however, that all they do will be in the line that you wrote in your first letter, cooperating with the Mission Boards, supporting and enlarging their work.

It was quite an experiment to introduce in our medical field in two years five new men, and the process of adjustment in the first meetings of the faculty were very manifest. I have been greatly rejoiced, however, to see how the men are coming together and are developing fine teamwork. The taking over of the hospital has been a great factor in this development. Nothing on the field develops union like the real work, getting together on a big job. We all must either pull together or be crushed without moving the load. There is the most delightful spirit now among the men.

I am sorry you have not seen more of Mr. Bowen. He has been so engaged in the campaigning within his own church. (I am sure this has splendid for the Methodist Church - nothing could be better, but I fear it has been very hard on Mr. Bowen.) We here feel a great concern for his health, and that he should have a real rest. He has been suffering from malaria since his return and also has been afflicted with "Job's comforters", all of which goes together to indicate a physical condition below par. I know of no man who has rendered larger service to the cause of union in this part of China than Mr. Bowen. I know of no man whose absence from the work would be a greater loss or calamity. A number of the men here feel that it would be absolutely necessary for Mr. Bowen to have some rest and change before his coming to China. As soon as he is back he will be plunged into the midst of things with insistent demands. We believe it would be better for him to take July and August and September and even part of October for an entire change and rest. The opening of the term in September is an extremely hard time, as our students' affairs must be settled in a personal way and it is very taxing. That work could be gone over before Mr. Bowen returns. He could come out in October or in November with everything quietly underway and take over the whole business with less effort and strain than at the beginning of the term. It is far more important to the work that he come back refreshed and strong than that he be back at the first days of the



R.E.S.#4.

term. The financial situation in the country and the general conditions within their Church have made it, I suspect, an extremely hard year for Powen. He need not hurry back. He will find all the men, faculty and students, ready to follow his lead in everything, and will have their hearty and enthusiastic cooperation. Should he, however, come back earlier and the pressure of the work tell on his health, it would be a very serious situation for the development of our plans. There has been no formal action of the Board of Managers but conferences with Dr. Beebe, Mr. Wilson and others and they feel, as I am writing.

We all rejoice that you are willing to take on the presidency of the Trustees. It may be later ~~that~~ John Severance is living in New York and is in more intimate touch with the whole situation that he might relieve you of some of the burden. For the present, it is a great assurance to us to know that you are at the helm.

with affectionate regard,

Very sincerely yours,

w/g

0702

## FOREIGN DEPARTMENT

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MRS. J. B. COSS  
Secretaries

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MRS. F. H. E. ROSS } Treasurers

RECEIVED  
JUN 25 1914

Mr. Speer.

June 25, 1914.

TRANSFER

*[Handwritten signature]*

Mr. Robert E. Speer,  
156 5th Avenue,  
New York City.

Dear Mr. Speer:

Your letter of June 8th I find on my desk upon returning from the Student Conference at Blue Ridge. Our Board at its session in May appropriated \$2,500.00 for 1915 with the understanding that \$2,500.00 would be appropriated for 1916, thus paying our \$5,000.00.

If it is necessary to meet these payments this year it may be possible for me to secure authority to meet our first payment during 1914, though the estimates are not in effect until January 1, 1915. As I shall likely see you next week in Cincinnati may we not have a few moments to discuss this matter and your inquiry concerning the support of a physician in the Medical School? We are very anxious to do our full share. I am sure you are well acquainted with the nature of our only embarrassment; namely, lack of adequate funds to meet the innumerable demands of the work. It is our earnest desire; however, to be able to enter heartily into all these cooperative plans. We shall manage in some way to finance it.

Yours cordially,

C/S

*[Handwritten signature: Ed F. Cook]*

0703



TRANSFER

June 26, 1914.

Nanking

Dr. R. E. Speer,  
156 Fifth Ave.,  
New York City.

Dear Mr. Speer:

We were so glad to get your letter of May 15th just a few days before the special meeting of the Board of Managers called in connection with the Commencement exercises.

As you suggest the Minutes printed were doubtless gotten up before the corrections sent out by Mr. Diffendorfer from home.

I am sending herewith copy of the Minutes of the Board of Managers. You will note that Dr. Peabody and Mr. Greene were both present at our meeting and that I read from your letter that the points that concerned the University. I read out what you wrote in regard to the relation of the University of Pennsylvania with St. John's and the possibility of their becoming a competing institution. Dr. Peabody and Mr. Greene remained throughout the afternoon's session. The subject that was arousing most interest at the time was the discussion of the revised course of study for the Medical School. Mr. Hutcheson, of the Southern Presbyterian Mission, Dr. Osgood of the Disciples Mission, and Dr. Eubank of the Baptist Mission North, felt that we were crowding up the standard beyond the reach of the men whom they must depend upon for assistants in hospital work. The discussion was very animated, particularly as Mr. Ferguson proposed at first that the vote should be taken and no discussion permitted since the course recommended was unanimously adopted by the medical faculty. I took the position that the Missions had their main chance for objections or suggestions in the Managers meeting and it would be unwise to in any way limit the discussion on a question so vital to the Missions and their hospitals and that unless I was over-ruled the men would have unlimited opportunity for the statement of their difficulties or the discussion of any points at issue. After full and free discussion which is but briefly suggested in the Minutes, the vote was taken and carried unanimously - to adopt the course as recommended and refer to the faculty and Executive Committee of the Medical the plan of providing for the special students.

You will note in the Minutes the plan they recommended which was later unanimously adopted. It was a great satisfaction to have this matter cleared up, as now the Medical faculty are free to go forward into the development of their plans. Both Dr. Peabody and Mr. Greene expressed great satisfaction with the way the discussion was conducted and the way all came together in the final action.

We have outlined now the stiffest medical course to be found anywhere in China, requiring, as you note, the High School graduation as a preparatory course with Physics and Biology or Chemistry in High School course; then a preparatory year of College

0704



grade with special emphasis on laboratory work, in Chemistry, Physics and Biology. A great deal of time has been taken up in the meetings of the Medical in the consideration of the whole problem before the course, as finally recommended, was adopted. Now that it has the unanimous approval of the Medical faculty and of the Board of Managers, we hope it will receive the approval of the Board of Trustees and we shall be on a basis of future development that will not need to be changed for several years.

Mr. Greene and Dr. Peabody spent from Saturday until Tuesday in Nanking. They were present for the Commencement exercises Monday morning and seemed very favorably impressed with all they saw. They both expressed peculiar satisfaction with the temper of the Managers meeting and the way the business was handled. Dr. Peabody went over all the apparatus of the Medical School and through the hospital thoroughly. Saturday afternoon we took considerable time to go over all questions of organization - the Medical faculty with Mr. Greene and Dr. Peabody.

It was fortunate that they could be here for Commencement time, for they could see the graduates and also the representatives of the highest officials and gentry, the cordial relation between the University and the people of the city. They remarked how ready the students were in public address.

You note the action authorizing the Executive Committee to fill vacancies on the faculty. We shall have several changes to arrange for. Mr. Liu Ching Fu, one of the finest of our graduates, who has been teaching in the Middle School, resigned back in March and planned to leave the school for work in the Y.M.C.A. He was however informed by the Y.M.C.A., through Mr. Brockman, that they could offer him no position. He is coming here to the High School work next fall, will carry two or three courses in Bible work and one or two in High School English, will take special interest in organizing the Bible Study period at the time of the Sunday School on Sunday morning. We hope at that time to utilize many teachers in the Language School in English courses in the Bible study and make the courses voluntary and we hope more popular.

We are very sorry to lose Miss Pierce. Her mother is nearly ninety years of age and she feels she must return to the States to be with her mother in her last days. She is an exceptionally effective teacher in the Grammar grades, drilling the boys in their English, and general methods of study and arousing on their part an unusual degree of interest and enthusiasm. We hope Miss Taylor will be able to take up the work and to continue it.

In regard to providing the building for the Middle school I pointed out to Dr. Judson that the ~~Medical~~ school was now more limited by the necessity of our continuing the Middle school on the Kuleo site through lack of any room to move in. I said that if we could have \$30,000 gold, to replace that property it would not only be much better for the Middle School which is absolutely necessary to the development of the High School and College, but would be like a direct contribution to the Medical School. While the Board of Managers had decided to turn over this property to the Medical School, it was unable to do so until they had room elsewhere for the Middle School. I pointed out the same situation to Dr.



#3.

Peabody and Mr. Greene. If they really want to help our Medical work they could not place \$35,000 gold, where it would do so much good. The new building should be designed specially for the needs of the Middle School.

You will note the action recommended by the Medical faculty as to furloughs of the Medical men. This action of course is based upon the hope that the Rockefeller Foundation will make possible such an arrangement of short term for doctors.

You will note the action taken in regard to the participation of the Baptists in the University. There was a great deal of disappointment on the part of the Board of Managers in the action of the Trustees in reducing the amount of contribution from Baptist sources. In a general Committee meeting of the representatives of the three original Missions founding the University the desire was expressed that should the Baptist Mission and Board be unable to meet the plans of participation outlined by the Board of Managers at their meeting and which was reported to the Trustees that they should be content with two representatives on the Board of Managers instead of a total of three until such as the remaining \$10,000 could be provided. This report was brought into the general Board of Managers meeting in the evening and upon the urgent desire of Dr. Eubank was referred to the original Committee consisting of Dr. Gamewell, Mr. Lobenstine and myself, to take up with the representatives of the Baptist Mission.

The College curriculum is recorded herewith, also the proposed curriculum of the High School.

All were particularly glad to know that the Trustees were ready to go on with the new scheme of buildings and no less eager than we are here to provide the new equipment so necessary. I believe that the Board of Managers and the faculty can also say that they are not less eager than the Trustees to push forward "with the development of the inner work of the institution".

With the return of President Bowen, Dr. Shields, Mr. Martin, we will be much strengthened on the side of the teaching and inner development.

The Minutes omitted to mention the report on the Agricultural Department and Mr. Baillie's plan for a special class this fall as presented to the Board of Managers. Mr. Baillie has now thirteen applications from those who have had the equivalent of two years ~~and~~ of College and are prepared to take courses in Agriculture in English, to begin this fall. They are applying from Peking, Tientsin, Shanghai, Soochow and farther south, even Canton. There is such a call for this work and there is such an opportunity for Christian influence as well as in molding thought of the government and the leaders in China in regard to Forestry and Agriculture, that we should not lose the chance.

We sent the following cable: June 23, 1914.

"Inculcate Newyork Wazelhave Reisner Baocilfefel"

"It is absolutely necessary to have Reisner in the 2d week of September, J.E. Williams".

0706



And hope that Mr. Reisner's support might be specially secured so as to be on hand for the work this fall.

All rejoice greatly in the two gifts from Mrs. James of \$2500. toward Medical school expenses and the renewal of the other gift of \$2500. toward general running expenses in Normal school.

I called Mrs. Thurston's attention to what you thought of need of information in regard to the development of the Woman's College. She will undoubtedly see to it that you have information more regularly and more up to date.

In this connection I should mention that it will be absolutely necessary to develop a Nurses school in connection with the Medical school. Miss Butler and the leaders of the Quaker Mission have signified to us their willingness and readiness to put the Quaker Hospital under the control of the Medical school. If it were possible to add another woman doctor in the two hospitals, to enlarge it somewhat, it would be an ideal plan for the development of a regular Nurses Training school and the present classes could naturally be developed in time into the school we need.

In connection with the development of the Medical work, there are at present two very urgent needs, first of a man of business capacity, sympathetic with the medical work, and of a strong Christian character, to act as general superintendent and manager of the hospital. If he had had a nurse's training all the better, ~~as~~ it might be possible to secure a doctor who would be willing to do this work. Mr. Wilson, of the London Mission in Peking, increases the effectiveness of the doctors' work in the hospital almost double. He is a fine business man, who manages the servants and the running of the business of the hospital with seemingly little effort and can also give no small amount of attention to the spiritual side of the work.

The other need is for one or two nurses. If one or two strong women would come out as nurses of the hospital and lead in the development of the Nurses school, preferably two as they could help each other, they would find an unlimited field for service.

I believe your question in regard to strong Chinese being on the Board of Managers has been answered in previous letters. The idea was that these five should be elected or co-opted at large and that the Missions should continue to have the right to appoint Chinese members as well as foreign on the Board of Managers up to the number of four.

We can take up with the Executive Committee of the Mission the question of raising the salary of the single men on the field. I believe the salary should be no less than \$650. gold for single men. That is what Miss Gillmore is being paid for secretarial work!

I am very glad you wrote Dr. Price in regard to the relation of the Seminary and I appreciate very much having a copy of your letter. In the rush of the closing work of the year I have not yet had opportunity to talk over any of the questions with Dr. Price or Leighton Stuart but shall do so soon.



Thank you very much for sending me a copy of your letter to the presidents of the Womans Boards.

You will soon see Mr. and Mrs. Drummond. Mr. Drummond needed a change very much. He has remained in Nanking through several summers. The last one during the siege was the time of great tension and anxiety. Mr. Drummond should have a real change. I do not believe it will be profitable for the Mission or Board to require any of his time for campaign or deputation work. After a time of real rest and physical recuperation I believe he will be helped much more by going to one of the schools or seminaries and going into a new field of ideas and interests, completely dropping the Mission work for a little time. I believe by so doing he will come back to his work refreshed and strengthened and the new ideas and interests will do more for his health than doctors or sanitariums.

Leighton Stuart is planning to take Mrs. Stuart to Clifton Springs and to go over to Auburn for work ~~in the~~ with the faculty there. Mr. Drummond might do the same for like pleasure and profit. I hope you will see considerable of Mr. Stuart while he is at home. He knows China thoroughly and is greatly honored by the Chinese. Some of them speak of him as "shen ren" which is the same term they use for their sages. He has done a magnificent work in the Seminary and in his influence upon young leaders in China.

You will hear about plans for the Kuling school. I sincerely hope that the Kuling school will go through. I believe it is needed to provide for the children of missionaries of the Yangtse valley and interior of China. We are building this fall a little school house in Nanking for the community children. We find we can provide for our children here more economically than sending them away and we believe more satisfactorily. That only applies to Nanking because we are such a large community and because there are so many educational interests centering here. It is a great joy to have the children at home as long as possible. We feel that they have done as well in Nanking this year than they did at Montclair. Margaret Beebe has been teaching for the past six months. She is an exceptionally fine teacher and will continue the work in the fall. Unfortunately for us Mr. Niles came to the Language School and has succeeded in luring her away from this most important work, as we think,

The annual Mission meeting at Hwai Yuen was most delightful. The Minutes will soon be sent forward. The whole Mission seemed to feel the importance of laying more stress upon Primary and Secondary grade school work.

It has been a good year in school in the University. Twenty-three boys were admitted into the Church from the Middle

#6.

school. There are ten from the High school and College and of the forty-two inquirers of the special Normal course ten have already been admitted into the Church, a total of forty-three with fifty other inquirers. There has been no advertising but we rejoice that it does indicate a very deep and wholesome interest in the religious side of the student life. Of the graduating class eleven are members of the Church, and one, Tsa Tseh Ling, one of the choicest of the lot, has deep Christian conviction and is only waiting for further conference with his father before openly uniting with the Church. We believe the religious atmosphere and interest is no less earnest and deep than even in the Theological Seminary.

There are so many things to write about but I must spare you any further this time.

With most affectionate regards,

Sincerely yours,

w/c

0709



July 14, 1914.

Rev. W. W. Pinson, D.D.,  
810 Broadway,  
Nashville, Tenn.

My dear Dr. Pinson:

I believe that Dr. Cook was expecting to start before this for the Far East and I hesitate to write to him, regarding one or two matters which need to be referred to you or him. I am writing, accordingly, to you to ask whether you will be good enough to look after them, if indeed they do not fall in your department.

The first relates to the relations of your Board to the Medical Department of the University of Nanking. You will remember that this school was organized as an independent school in which your Mission and ours and five others joined, the missions on the field agreeing each to supply \$2000. gold for essential equipment, a medical missionary or his support, and \$300. a year in addition toward the running expenses. Later this \$2000. was increased with the approval of the different Boards to \$5000. in order that the medical school need not wait longer for equipment without which it was helpless and might take over at once the large medical property belonging to the Disciples' Mission in Nanking which that mission offered at a reduced price in order that the needs of the medical school might at once be met. Another change that was made was the transformation of the medical school into the medical department of the University of Nanking which brought many additional advantages to the medical school.

Some of the Boards that had joined in the school at once supplied all that each of the seven missions had agreed to provide. The Methodist Board North, The Presbyterian Board North, the Baptist Board North and the Disciples have all provided their share of the property and their doctors and their annual payments toward the expenses. The Southern Baptists and Southern Presbyterians have each provided their doctors and I believe their annual payments, and the Southern Baptists have agreed also to provide the \$5000. toward the property, \$2500. of it this Spring and \$2500. next Spring.

I do not know whether your Board has provided the \$300. annual payment or not, but thus far it has not furnished its doctor nor, lacking him, the equivalent of his salary. You may remember that at the Garden City Conference last January the trustees of the university urgently requested your Board if it could not find a doctor to provide the equivalent of his salary from the time when your Board entered the union and when most of the Boards began at once the support of their doctors. The medical school has had to employ a doctor on the field and pay his salary and would be glad if your Board could pay the amount due for the doctor which you are to supply. The doctor employed is, as I told Dr. Cook, Dr.

Hiltner who had been connected with the Harvard Medical School in Shanghai but

0710

whose missionary interest is so great that he preferred more distinctly relationships. He is one of the best, if not the very best in his line in China. Could your Board not undertake his support regularly or could you not remit to Mr. Russell Carter, 156 Fifth Avenue, New York, Treasurer of the Board of Trustees, the equivalent of the salary of a medical missionary from the time when your mission and Board entered this union, now, I think, two years ago?

With reference to the \$5000. which is your Board's share of the equipment, Dr. Cook wrote under date of June 25th as follows:

"Our Board at its session in May appropriated \$2,500.00 for 1915 with the understanding that \$2,500.00 would be appropriated for 1916, thus paying our \$5,000.00. If it is necessary to meet these payments this year it may be possible for me to secure authority to meet our first payment during 1914, though the estimates are not in effect until January 1, 1915. As I shall likely see you next week in Cincinnati may we not have a few minutes to discuss this matter and your inquiry concerning the support of a physician in the Medical School? We are very anxious to do our full share. I am sure you are well acquainted with the nature of our only embarrassment; namely, lack of adequate funds to meet the innumerable demands of the work. It is our earnest desire, however, to be able to enter heartily into all these cooperative plans. We shall manage in some way to finance it."

Whereas the Disciples have been waiting a long time now for their money inasmuch as they have to get other property to replace that which they turned over to the medical school, would your Board be able, until these deferred payments can be made, to pay interest in order that the Disciples may borrow the money involved and go forward with their building in Nanking.

Dr. Cook will have reported to you the most successful and happy conference on Mexico which was held in Cincinnati. Copies of the minutes are being sent to all the delegates so that you must have several copies in your office. Will you please let me know when the different actions have been passed upon by your Board and especially the people who are appointed either by your Board or the mission in Mexico to serve on the various committees provided for by the Cincinnati Conference.

With kind regards, I am,

Very cordially yours,

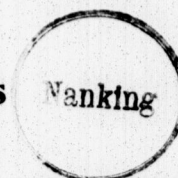
RES/MM

0711



CABLE ADDRESS:  
"INCULCATE" NEW YORK

THE BOARD OF FOREIGN MISSIONS  
OF THE  
PRESBYTERIAN CHURCH IN THE U.S.A.  
156 Fifth Avenue  
NEW YORK



TELEPHONE  
822 GRAMERCY

OFFICE OF SECRETARY

TRANSFER

July 17th, 1914.

Mr. R. E. Diffendorfer,  
156 Fifth Ave.,  
New York City.

MR. DIFFENDORFER

REC'D JUL 21 1914

ANS'D

My dear Mr. Diffendorfer,

The following cablegram received today from Kuling,  
China, is in answer to our message regarding Mr. Keene's studies  
abroad:

"Management does not approve of the proposal.  
Keene must arrive before the first week of  
October."

I have reported this to Mr. Keene at his present ad-  
dress in Shamokin, Pa.

Very faithfully yours,

S/S

0712

CABLE ADDRESS:  
INCULCATE New York

**TRANSFER**  
**THE BOARD OF FOREIGN MISSIONS**  
OF THE  
**PRESBYTERIAN CHURCH IN THE U.S.A.**  
156 Fifth Avenue  
NEW YORK

TELEPHONE  
822 GRAMERCY

Banking  
OFFICE OF SECRETARY

July 21st, 1914.

Mr. R. E. Diffenderfer,  
156 Fifth Ave.,  
New York City.

My dear Mr. Diffenderfer,

I enclose herewith Dr. Pinson's reply to my letter to him.  
As you see they are not prepared yet to furnish their doctor nor his salary, but they speak of having paid \$2000. in 1913, which would cover the salary of the married man for between one and two years, and in addition, as Dr. Cook's letter, which you have in your possession, makes clear, they are ready to pay this \$5000. in two annual instalments, and as Dr. Pinson's present letter indicates are ready to pay interest on it until the full amount is paid.

I wrote at the same time to Dr. Chester but have not received his reply.

As I wrote you I shall defer writing to the Southern Baptists until I hear from you what answer you had from your letter to Mr Levering. Have you received this reply yet?

Very cordially yours,

s/s

*Robert E. Spurr*

0713



CABLE ADDRESS:  
"INCULCATE" NEW YORK

REGISTER  
Banking

THE BOARD OF FOREIGN MISSIONS  
OF THE  
PRESBYTERIAN CHURCH IN THE U.S.A.  
156 Fifth Avenue  
NEW YORK

TELEPHONE  
822 GRAMERCY

OFFICE OF SECRETARY

July 24th, 1914.

Mr. R. E. Diffendorfer,  
156 Fifth Ave. N.Y. City.

My dear Mr. Diffendorfer.

I have heard from Dr. Chester in a note dated July 21st to the effect that they are still unable to provide their \$5000. toward the Kulee property, but that at the meeting of their committee in September he hopes they can see their way to paying interest on the \$5000.

I have a fine long letter from Dr. Williams which I have sent to Mr. Severance. I wonder that we have not heard from Dr. Bowen or Mr. Fellows regarding their interview with Dr. and Mrs. Allen.

Very cordially yours,

Robert E. Speer  
ms

S/S

0714

TRANSFER

Aug. 25, 1914.

Washing

Dr. R. E. Speer,

155 Fifth Ave.,

New York City.

Dear Mr. Speer:

It was a great satisfaction to receive your letter of July 16th. Mr. Bowen, in his moving about after the Trustees' meeting, had not written me in detail of the action of the Trustees nor had I yet received the Minutes. So it was the greatest satisfaction to receive your letter with the review of the actions taken. Before your letter came contract was let for the operating pavilion and work begun. The building was so pressing needed for the work it seemed unwise to delay any longer. Chen Ah Ming, our Christian carpenter, had undertaken the building for a figure just within the \$5000. gold. and we thought we could trust to other sources for the furnishing of the equipment. Am still waiting for further word from Dr. McLean as to the success of his visit with Mr. Teachout.

You will recall that the scheme as drawn up by Mr. Fellows, calls for another and larger operating pavilion. The medical men thought it was best to get this building in shape as soon as possible and provide the larger building for the larger work as it grows. We are glad the Trustees felt that we need a large chapel in connection with the University group. That had been my feeling from the beginning. I hope this building can be provided out of the \$20,000 leeway that Mr. Day had allowed us, my thought being that the building itself might be provided within \$15,000 gold, and \$5000 gold, allowed for the furnishing.

I feel under great obligation to you for the delightful way that you handled the case with Mr. Severance. It is one of the many obligations to you which I cannot hope to overtake. Doubtless I understood more from my conversation with Mr. Severance with Mr. Severance and Dr. Allen than they meant. I thought their own statements were explicit and that the heartiness and genuineness of their feeling left no vestige of doubt in my mind. However, it would hardly be wise to press my understanding since we want the building as a willing, hearty gift, in no sense as a claim pressed. in Cleveland.

Mr. Bowen wrote me of his visit with the Fellows. He seemed very well satisfied with the visit. They enjoyed meeting the Teachouts and Mr. Swasey was particularly enthusiastic over the plans of the work done by Mr. Fellows.

My own surmise is that both Mr. and Mrs. Severance and Dr. and Mrs. Allen have been pursued with all sorts of claims, as pledges made by their father and by people until they have been worried to death by them. I am sure their interest in the University is deep and abiding.

0715



R.E.S.#2.

I had hoped that Mr. Severance would come to China this fall. He had planned to do so but I fear that this terrible war of Europe and the upsetting of all normal conditions will keep him near home.

The medical men were also unanimous and urgent in their desire to have the operating pavilion at the earliest date possible and I did not press for the experiment of putting on the marble facing. You will see by the plans that this operating pavilion is in the center of the group and will not appear from the outside.

So that if this building is done in brick and all the others in marble it will not be noticeable. We will have to acutely test out the use of marble by trying it on building. It may be necessary to try it on a residence although I do not think any of the missionaries will like the thought of living in a marble building.

We all rejoice in the splendid work that Sam Cochran has done for the medical department. Sam's influence has been very much in the development of the work from the beginning. His clear convictions and strong personality will make it count more and more in the future. There is no department of the work which affords a deeper feeling of satisfaction than the medical. I feel the medical department can in a real sense be the key to the religious situation in the whole University. Up to the present every man is not only well equipped in his profession but strong in his religious convictions. Most of them are men who believe not only in medicine but in aggressive personal Christian work. Looking to the future I feel a degree of security if we can have all our medical men this type there will be little excuse for men teaching science in the College department to feel justified in a general interest in Christian culture without strong positive personal conviction.

We are very glad that Miss Walker can come to help the men out on their writing and office work. She will be a very valuable addition to the force.

I find myself in full accord with the positions the Trustees take that they should act toward the Managers in regard to the appointment of the new missionaries just as the Board acts toward the Missions. I am sure this is the only workable plan. The Managers can call for new missionaries to fill particular appointments and the Trustees can find and examine the qualifications of the candidates and assign them to the work of the University.

As I pointed out to the men on the Board of Managers the Trustees are exercising no prerogatives in this matter that were not exercised by the Boards formerly and the joint action of the Senior secretaries of the different Boards may be expected to be as wise as the judgment and action of these secretaries acting severally and that all missionaries on the field come through such an appointment. Little differences of opinion that existed before have been fully corrected by the brief experience of the men at home.

I am sorry that the Southern Boards have not yet been able to pay up their installment toward the \$5000. Mr. Carter should know that the Southern Methodists were the first to pay in the original \$2000. gold called for, so that their balance is only \$3000. gold. I hope you will succeed in having them pay up the salary of

0716



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the medical missionary from the time that they went into the school. I hope that this year will see some more definite progress in the better correlation of the schools in this section of China. There is no education in this work in this part of China that is finer in spirit or more thorough than the Soochow University. They have now decided not to use the name University but develop only College work and to unite upon Nanking for all their University courses.

I am hoping soon to see Mr. Bowen. I fear the war has prevented his sailing upon the Empress of Russia as he planned. Then we can talk over the whole matter of the relation of the Baptists. I am sure the Board did the wise thing in the light of all the facts. I am only eager to know of the factors that led to the decision.

You did a real service to the cause by insisting on a man for the Normal instead of Dr. Huntley. The appointment of Dr. Huntley would have introduced a disturbing factor into the harmonious relations at Nanking.

You will have received the cable in regard to Mr. Keen. If it was not effectual in changing his plans to go to Germany, the war doubtless has been. The only point in my changing was that he might take a few months of his furlough year not that he should delay his trip to China for his work in Germany. It is far more important to be on hand for the opening of this year's school. Then he can go by Siberia sometime for his summer term in Germany.

I am glad you reminded me of the importance of having a full Board action for any recommendation to the Board of Trustees. Had we had in mind Mr. Keen's going for a year, I would certainly have asked for an action of the Board of Managers in regard to the matter. If it was only a suggestion of how he would plan a few months of his furlough it hardly seemed necessary.

I recognize that the same recommendation would apply with greater force to the request that President Bowen give a few months to rest before his return. He felt strongly that he would be perfectly well when back in the work here and we are glad that he is coming back.

I will bring before the Executive Committee of our Mission and the China Council the question of any special raise of salary for Mr. Clemons. I should have made perfectly clear that Mr. Clemons made no request of this sort but I did know nevertheless that the problem of living on \$550. a year was not an easy one for him.

Dr. Slaon is greatly interested in the plans for his house. But neither do I know whom he is to marry. I will suggest his writing to you about the matter.

You will be pleased to know of the splendid Bible Study Conference which Sherwood Eddy conducted in Kuling during the first days in August. The Chapel was nearly filled each morning and there were no less than 600 present. He took the study of the Book of Acts, emphasizing all the time "now is the harvest time; others have labored and we should now reap." He expressed with great



force and conviction the urgency of expecting a harvest and working for a harvest. The campaign this fall in Nanking is planned to be primarily a Bible Study campaign. They expect to be in Nanking from Nov. 30th to Dec. 3d. All of the missionaries of the various Missions are uniting in preparation of Bible teachers for the meeting and following the meeting. We are hoping to prepare 250 teachers, men and women, to lead Bible classes. We shall plan for a big mat shed in the center of the city. Meetings will be carried on simultaneously for women as well as men and for different classes in the city, not only students.

Missionaries have urged that I give a good deal of time this fall to leading with the training of teachers and the organizing of the work.

With Mr. Bowen back to take over the administration I plan to spend the bulk of my time in the religious work of the University, personal work with the students and in the direction of Bible Study and Sunday services and other religious work. This will enable us to enlist all men of our faculty and students in Medical school and College in preparation for the leading of Bible classes. Their own life will be deepened as they work more earnestly for the winning and teaching of others. All the men of the University feel deeply the need of this work and were very earnest in planning for it. The missionaries of Wuhu, Chinkiang, Yangchow, Luhou, Chuchow, Hwai Yuen and Nansuchow plan to have their leading Chinese workers in Nanking for the last two days of a Bible teachers training institute and for the three or four days of Eddy's meetings, - then to carry on the work in their centers. There will be a tremendous gain in having the missionaries of all the different missions studying the problem of evangelistic and personal work together and uniting all their forces for this work.

I hope that while these Bible classes go on through the winter and spring that we can plan in the first semester of next year for a great deal more emphasis on the training of teachers for the Day schools. This work must be done by better trained teachers with a strong missionary and evangelistic purpose.

There are many other things I should like to add in this matter but will have to stop this time. We have had a quiet summer in Kuling. Mrs. Williams is not very well and has been confined to her bed for two weeks but is getting along very well and we hope will be stronger than ever this fall. She unites with me in affectionate regards,

As ever,

Most sincerely yours,

W/G

TRANSFER



Sept. 24, 1914.

Mr. R. E. Speer,

156 Fifth Ave.,

New York City.

Dear Mr. Speer:

I have two of your letters, one long one in review of the actions of the Board of Trustees written July 16th and a later one dictated July 23. I have received a very cordial letter from Mr. Swasey. He seems very greatly pleased with the work done by Mr. Fellows with the plans for going ahead. I received a letter later from Dr. McLean, saying that the Teachouts did not feel prepared to increase their gift. I think it was difficult for Mr. Fellows to realize how economically we could have buildings put up here. We are expecting to have the operating pavilion completed within the sum of \$5000. gold. It will be by far the best building of any of our buildings as Mr. Small is following every detail of the building and having much more thorough work done than in any of the missionaries could possibly have done even though he gave his whole time to it. If the Teachouts felt able to make an additional donation of \$2000. gold, for the internal equipment and furnishing, it would be splendid as this would make them feel that the whole outfit were their own gift. If not the operating pavilion itself will stand as a memorial and from other funds we shall have to provide the internal equipment.

I sincerely hope that the Allens and Mr. Severance may be able to make available the building (administration) at an early date. But I very much fear that the terrible disorganization of business and finance by the war in Europe that they may not feel ready to contribute such large sums.

In fact, we have been thinking very seriously how the Boards are going to weather the storm. It will have a very marked effect on the whole work of the Church in foreign lands. I believe we will have a better Gospel to teach however, when we disregard the argument of the great prosperity of those lands that profess Christianity. The outbreak of innate savagery and brutality revealed through this war makes us realize anew how the most advanced modern sciences do not necessarily carry with them more of the spirit of Christ. I believe on all Mission fields the missionaries have found themselves driven back to a new study of the life and teaching of Jesus and a more vital anticipation of many of His words that were glossed over in compliance with the spirit of the age. Christianity will have to become more Christian.

Last week at the close of the meeting of the members of the Colonization Association and Mr. Su, the chairman of the Chamber of Commerce, together with two others, Mr. Chu and Mr. Wei, the leading scholars of the old school besides being recognised leaders

0719



of the gentry, wanted to talk over the war conditions. Mr. Su asked me why with the Christian Church in all these lands, could it not by its hold on the leaders of these lands exert an influence to stop war everywhere and bring nations as well as individuals to recognize the claim of the teachings of Christ. With all of the revolutions in China, the terrible bloodshed that has gone on through the generations, China's best people still recognize the ideals set forth by Confucius and Mencius of the reign of reason and justice and mercy rather than unprincipled power. It would seem that the pet theory of the militarists and naval men that more army and more battleships insure peace should now be exploded once for all.

We are in the midst of preparations now for the special meetings this fall when Mr. Eddy comes. There is a fine spirit on the part of all our Chinese workers and the missionary body, an earnestness of expectation and a readiness for cooperation in all the evangelistic work that is very promising.

Mr. P.W. Kuo is now back in Shanghai and I hope to see him tomorrow and to see whether he is coming into the University for this work and to try him out on the evangelistic work. Mr. Brockman told me that he would not consent to his being engaged in any way by the Y.M.C.A. I hope that Kuo has had a long enough time to think over his last experiences with us and to learn something of the real conditions in China, and that he is now convinced that only Christ can save China and only the Church can adequately life up Christ before His own people.

I have a good deal of sympathy with your shivery feeling over the problem of how to carry through the new scheme of buildings. Your letter was written July 16th before the war came on. I wonder how the war is going to affect the finances of our own Presbyterian Board as well as the situation for the University. Mr. Bowen and I are studying every means of economizing funds here and preparing in every way we can for the storm.

We are cabling Sam Cochran to secure, if possible, two nurses, one for the Union Medical with support and one for the Union Nurses school. I do hope Sam can do this for with the probable effect of the war and depressing business and finances it would be wise for us to husband every resource we have in hand. I do hope Dr. Shields was able to secure Miss Walker's support, especially as he reported to us he could. Our cable was based on the expectation that that would be done. Miss Taylor's support should also be secured before she were appointed. If Miss Walker's support was not secured, it will undoubtedly be necessary for her to take Miss Gillmore's place when she leaves as she is planning to do June 30th, as she is now engaged to Mr. V. H. Gowen of the Episcopal Mission of Anking.

I do hope the Southern Methodists will agree to pay the salary of the medical missionary. They have been a regular part of the union with reception and say equal to any of the Missions since the beginning. Mr. Bowen and I have gone over all of the transactions of the Baptist Board and since I have had a full written statement of the history of the Vandeman money, together with a long covering letter from Dr. Franklin. I hope to see Dr. White

#1.

of the Baptist College of Shanghai and we can now arrange a time for the Conference over the details of the union with the Mission. There is great need.

Your wonder in regard to the development of the High School and College is well based. There is great need of more thorough work of preparation for High School and College throughout our region and better work in the High School and College here. It will take some time for us to register the results that will be satisfactory to the Board of Trustees and the Board of Managers. All here now, I believe, are fully awake to the problem.

You will have seen doubtless a report prepared by Mr. Chapman at the instance of Mr. Diffendorfer. In case you have not I am sending you a copy. With President Bowen back on the field constantly working on the problems suggested along the lines of Mr. Chapman's report, I am sure we shall make a good deal of progress this term.

We were so sorry to hear that Dr. Lowrie was not very well and we trust that he may be recuperated by his rest in the States. We are looking for Joe Garritt soon to return. He is desperately needed at the Seminary and yet with Dr. Lowrie away I do not see how he can help them much.

The young mothers here have a Mothers' Club and have been inquiring for suitable literature for children of two or three particularly on the line of the Montezorri method. Mrs. Williams was delighted to find your sermon to the girls at Northfield on David's bringing up of Adonijah, and she has been sending it around to her friends of the Mothers' Club. We both feel a debt of gratitude to you for this splendid message.

Affectionately yours,

w/g

0721



CABLE ADDRESS:  
"INCULCATE" NEW YORK

*over*

**THE BOARD OF FOREIGN MISSIONS  
OF THE  
PRESBYTERIAN CHURCH IN THE U.S.A.  
156 Fifth Avenue  
NEW YORK**

TELEPHONE  
822 GRAMERCY

OFFICE OF SECRETARY

October 13th, 1914.

UNIVERSITY OF NANKING

REC'D OCT 14

ANS'D

Mr. R. E. Diffendorfer,

156 Fifth Ave.,

New York City.

My dear Diffendorfer,

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The enclosed notification has just been received address to Mr. L. H. Severance. I wonder if our friends in Nanking have forgotten the necessity of sending this report. In the case of the Mackenzie College in Brazil, the President of the College prepares such a report with great care every year, and sends it in duplicate, one copy for the Trustees and one for the Regents. I will show you a copy some time so that you may see how beautifully the work is done. If Dr. Bowen and Dr. Williams have overlooked the matter we shall have to get up a report, if we can, from our material here or send a copy of the little University bulletin giving the reports for the year. Have you any extra copies of this? Meanwhile, will you please acknowledge Mr. Case's communication, and state that we will send a report, unless you have one of these printed reports which you could send at once?

Very faithfully yours,

S/S

*Robert E. Spear*

0722

November 2, 1914

Dr. Robert E. Speer  
BUILDING

My dear Dr. Speer:

Upon my return to the city after a considerable absence I find your letter of October 13 in which you pass on to me the request from the University of the State of New York for our statistical report for last year. No report of this fall has come from Nanking, the difficulty being, of course, that our year is the calendar year, while the State of New York asks for a report of the year ending July 31. They have had a complete report for 1913. I am taking up the matter with Mr. Case and will ask him what he desires us to do.

I shall be very glad to receive the report of the McKenzie College and will ask for it some day when I am in your office.

We have a number of copies of the bulletins of the University and I am sending down to you ten copies.

Sincerely yours,

Secretary

RED-W

0723



CABLE ADDRESS:  
"INCULCATE" NEW YORK

*over*  
**TRANSFER**

TELEPHONE  
822 GRAMERCY

**THE BOARD OF FOREIGN MISSIONS**  
OF THE  
**PRESBYTERIAN CHURCH IN THE U.S.A.**  
156 Fifth Avenue  
NEW YORK

OFFICE OF SECRETARY

UNIVERSITY OF NANKING

REC'D OCT 17 1914

ANS'D

October 15, 1914.

Mr. R. E. Diffendorfer,  
156 Fifth Avenue,  
New York City.

My dear Mr. Diffendorfer:

I return herewith Mr. Chapman's most valuable report on the work at Nanking. It seems to me that every one of our trustees should read this and that it ought to be also in the hands of Dr. Bowen and Mr. Williams. I do not see anything in the statement that would indicate Mr. Chapman's unwillingness to have it so used. I shall be glad to have copies of it made for this purpose if you are willing.

Very faithfully yours,

*R. E. Speer,*  
9.

RES/MM

0724

October 20, 1914

Dr. Robert E. Spear  
BUILDING

My dear Dr. Spear:

Thank you for your letter of October 15 regarding Mr. Chapman's valuable report on the work at Nanking. I shall be very glad to have the report copied and sent to our trustees. I shall want to edit it just a little, especially eliminating the letter forms at the beginning and the close of the report. I will have this done at once.

Sincerely yours,

Secretary

RED-W

0725



TRANSFER



Oct. 16, 1914.

Mr. R. E. Speer,  
156 Fifth Ave.,  
New York City.

Dear Mr. Speer:

Yesterday I went down and over our Fu Dong Chapel again with Mrs. Mead and her daughter. The grants made for that Chapel have had to be invested in additional land. Until now we have a site of 73 x 133 feet, in the very center of the population of the city. As you may note by the map which I enclose, it is on the main street of the city. There is only left in hands for the funds for Fu Dong at present \$1770. Mex. About \$2000. of the funds sent out for Fu Dong have been used in equipping country chapels. I do not know just how this squares with the appropriation of the Board or its instructions. It was done by the action of the Station with the consent of the Mission. The equipment in the country was greatly needed. We are left, however, at this time with a bunch of poor Chinese buildings in a most dilapidated and disreputable state. It is a serious handicap to try to do any effective work. I am now in a position in relation to the religious work of the University and its students to utilize Medical, Seminary and College students in this work if we had the place.

You will see that the Mission is calling for \$6500. gold to put up an adequate equipment upon the site. We feel the desperate need of something before those funds can arrive. Mrs. Mead is contributing \$1500. Mex. toward piecing out those funds we have in hand and we hope to build the first station in a permanent and constructive way in time to be used for the follow-up meetings for the Eddy campaign.

I do hope it will be possible for the Board to grant the funds needed to put up a good large auditorium on that site with rooms necessary for the development of an Institutional Church with all that it is at such an important center. I feel such an equipment is necessary to make the best use of the forces we have now in the city.

Our plans for the Eddy campaign and following up development in a splendid way. All forces are thoroughly united, Chinese, evangelists, teachers and missionaries. I hope that it is going to be possible to correlate all of the evangelistic work in the city in the same way the educational work is correlated, develop a better line of meetings and services at all Chapels with special meetings and special addresses to win and hold the officials, students and merchant classes as well as the rank and file of the people as we have been doing. With the new property developed at Suan Tang which is indicated on the map, the chapel at Yien Liao Fang, Miss Dresser's work down at Ban Bien Ying, and the new equipment being provided at Shuan Tang our Mission aims to carry on effective evangelistic work in an important part of the city.

0726

I hope that we can have another young man for the evangelistic work of the city and country, a man like Stanley Hunter who is now in Union Seminary, working with Mr. Drummond and Mr. Gray, through the country districts as well as the city and planning for trained workers. I believe it is possible to make all our work far more effective than it has been. With the right kind of a staff and an enthusiastic leader a great deal more should be done in cooperation with the Chinese. We should not have to bear the burden of support in all those centers. We will be able, I am confident, with the men being trained in the Normal, to man Primary and Intermediate schools, which should be largely self-supporting.

From the beginning in the Yangtse Valley the educational work was begun at the wrong end, the top instead of the bottom and we have to now set about to build more solidly from the ground up.

We have an enrollment in College this term of 38 men. Eight have come up from the Nanyang Middle School and the principal of that school is desirous of having an arrangement by which their students shall come regularly to this school. That is the best Government school in this part of China and the boys are well prepared. There are 42 students in the Medical school; 38 in the Normal and 80 in the Practice school. We are not up to our enrollment of last term in the Grammar school and High School.

We are anxiously waiting for word from the plans of Mr. Fellows. I do hope it will be possible for us to put through those buildings this fall. We are working on the Budget for next year and hope to have it for the Trustees in time for their full consideration to report for January.

Very affectionately yours,

w/g

0727



CABLE ADDRESS:  
"INCULCATE" NEW YORK

TRANSFER  
**THE BOARD OF FOREIGN MISSIONS**  
OF THE  
**PRESBYTERIAN CHURCH IN THE U.S.A.**  
156 Fifth Avenue  
NEW YORK

TELEPHONE  
Banking 822 GRAMERCY

OFFICE OF SECRETARY

October 30, 1914.

MR. R. E. DIFFENDORFER  
156 Fifth Ave.,  
New York City.

My dear Mr. Diffendorfer:

As the Chairman of the Committee on Magazine Literature, which was continued by the last meeting of the Conference of Foreign Missions Boards, held at Garden City, New York, January 14-16, 1914, with instructions to serve the "Missionary Review of the World" wherever possible, I write you for information. After consulting with Mr. Delavan L. Pierson, editor of that paper, he feels that the two points on which the Boards could help him are: First, by obtaining fresh news; and second, by assisting him to come in contact with those who could prepare strong and useful articles on specific topics, particularly those relating to denominational affairs. In conference with him I asked him what he thought of requesting each Board to assign someone of its staff, preferably one of the younger and less busy men, to act as magazine correspondent. This would give him direct access to the material in the hands of the Board, and would lay upon someone in the Board the responsibility of furnishing him with that which the Board approved. Through such correspondent he might also get the names of men who could write for him and secure an introduction to them. I am writing to you to ask whether you would approve of our Committee making such a recommendation to the next Conference of Missions Boards, to be held in Janu-

0728

November 9, 1914

Dr. Stanley White  
156 Fifth Avenue  
New York, N. Y.

My dear Dr. White:

Your letter of October 30th regarding the work of the Committee on Magazine Literature of the Foreign Missions Conference has had my attention.

I am very glad to approve that your Committee make a recommendation to the next Conference of the Boards for the appointment of Board correspondents in order that fresh missionary news shall be sent to the Missionary Review of the World.

Of course, not very much news comes to the Board of Trustees of the University which does not go to the denominational offices. Occasionally, there are some items which would be of interest and I would be glad to see to it that Mr. Pierson was informed of such matters as would interest him.

Sincerely yours,

Secretary

RED-W

0729



ary, and whether your approval would carry withit your willingness to appoint such a correspondent. If you will look over the Report of the Conference of 1914 you will note that in spite of the fact ~~that~~ that our Committee on Missionary Magazine recommend that it be discontinued, the Conference insisted upon its remaining in existence, giving as its work the following statement:

"That, although the immediate fulfilment of its original purpose does not seem possible, the Magazine Committee be continued in order to co-operate as far as seems practicable and best in the plans and development of "The Missionary Review of the World" and to take advantage of other opportunities to supply the need for an effective missionary magazine."

I am anxious to fulfil the direction of the Conference. Early in the year we sent out a questionnaire asking for suggestions which would strengthen the "Missionary Review of the World." Some of them have been adopted, and I feel that the Review has been more vital this year than ever before. A kindly criticism would lead one to say that one of the weaknesses of the magazine at present, is that its news is belated, and because it consists largely of clippings from papers, is necessarily out of date. Would it not be possible for us, under the plan suggested, to vitalize this part of the paper by furnishing the Review with items that had not been printed elsewhere and that tinged with the touch of present events?

Hoping that my suggestion will meet with your approval, and that I may hear from you at an early date, I remain,

Very sincerely yours,

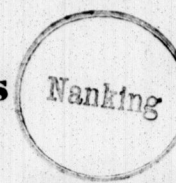
*Stanley White.*

CABLE ADDRESS:  
"INCULCATE" NEW YORK

TRANSFER

THE BOARD OF FOREIGN MISSIONS  
OF THE  
PRESBYTERIAN CHURCH IN THE U.S.A.  
156 Fifth Avenue

NEW YORK November 2, 1914.



TELEPHONE  
822 GRAMERCY

OFFICE OF SECRETARY

Mr. R. E. Diffendorfer,  
Building.

My dear Diffendorfer:-

In view of what you say about the lack of material for Nanking, would it not be well for us to postpone the meeting of the Board of Trustees and to say that we will call another later when we get the material for the Board to pass upon. It is too bad that we have to do this, as I am afraid it may inconvenience some members of the Board, but if you think it best, you and I had better take the authority at once of calling off the meeting.

Very faithfully yours,

Robert B. Speer.  
C.

RES:C.

0731



CABLE ADDRESS:  
"INCULCATE" NEW YORK

*free*

TRANSFER

Nanking

TELEPHONE  
822 GRAMERCY

THE BOARD OF FOREIGN MISSIONS  
OF THE  
PRESBYTERIAN CHURCH IN THE U.S.A.  
156 Fifth Avenue  
NEW YORK

OFFICE OF SECRETARY

November 17th, 1914.

MR. DIFFENDORFER  
REC'D 12-1-14  
ANS'D

Mr. R. E. Diffendorfer,  
156 Fifth Avenue,  
New York, N.Y.

My dear Diffendorfer:-

In a recent letter Dr. Williams calls my attention to the fact that the Southern Methodists were the first to pay in the original \$2000. gold called for toward the equipment of the Medical School so that their balance toward the \$5000. payment is only \$3000. He adds that he hopes we will succeed in having the Southern Methodists pay up the salary of the Medical Missionary from the time they went into the school. They ought to do this. If they don't, I wonder if it would not be right to make them pay the whole \$5000. and let their original \$2000. apply toward the salary of the doctor whom they should have provided but have not.

Very faithfully yours,

*Robert E. Williams*

RES:C.

0732

November 25, 1914

Dr. Robert E. Speer  
BUILDING

My dear Dr. Speer:

Since receiving your letter of November 17 I have been trying to get some trace of a record of the payment by the Methodist Episcopal Board, <sup>of the</sup> \$2,000 Gold called for toward the equipment of the Medical School in the original agreement.

I find a letter from Dr. Pinson of July 17, 1914, in which he reviews their situation with reference to their cooperation in the Medical Department. In this letter Dr. Pinson says that "The Board of Missions of the Methodist Episcopal Church, South, appropriated \$2,000 toward the financial expense in 1913 and also \$300. for running expenses." For 1914-15 they continued their \$300, as the annual appropriation and for 1915 appropriated \$2,500, one-half of the \$5,000 towards the equipment.

The only thing we have to trace down now is to find out whether or not that \$2,000 which was appropriated in 1913 has been paid. I doubt if we ought to do much more with this matter in correspondence. Can we not wait now until we see the men either at the annual meeting or at the time of the annual Conference in January? If they did pay it probably in conversation we could get them to agree to let it apply on the salary of the doctor.

Sincerely yours,

Secretary

RED-W

0733



RECEIVED  
Nanking  
December 28, 1914.

Mr. Robert E. Speer,  
156 Fifth Ave.,  
New York City.

Dear Mr. Speer:-

Your letter of November 17, enclosing one to the Mission of November 14, arrived on Christmas day, and added another element to the general joy of this happiest day of the year.

Our Christmas lasted three or four days, as Mrs. Williams had all of the English speaking Chinese teachers of the Faculty, with their wives and children in for a Christmas tree on the 24th. There were twenty five children and twenty six of the parents. They were a very bright and happy company. One of the Chinese teachers acting as Santa Clause with his white woolen garment turned inside out and with other fixings the girls had prepared for him was quite a success. All of the children were provided with gifts and little baskets of fruit, etc. On Christmas day we had Mr. and Mrs. Reisner and two of the Chinese students in the Agricultural Department, Mr. Chang, nephew of Chien Chang, and Mr. Li. Both these boys had decided to become Christians and seemed greatly to enjoy the Christmas season. On Saturday four of the pastors' families and children and two of the Elders of our Church were in to tea. Nothing is more reassuring than the triumph of the Gospel than to see these fine Christian families gathered together with their bright children. The Chinese Christian home is the greatest factor in the establishment of the Kingdom.

We regret that it was necessary for the Trustees meeting to be postponed on account of the delay of the Budget. In making up our Budget for the next year it is important that we have the tuition returns of the fall term. We can not have these in before the last week of October. With the tuition returns of the first week and the Treasurers accounts for the first three quarters we have the data that will enable us to prepare a Budget that will not have to be modified during the year. I don't see how we can very well prepare a Budget before the 15th to the 20th of October. No less than five weeks should be allowed for the mail to be carried to New York. If the Trustees meeting could come the last of November, our report should be in hand. This would permit the action of the Trustees to return to China for the beginning of the fiscal year, the first of January.

0734



R. E. S. #2.

I am sorry we failed to get the reports in to the Board of Regents. They are doubtless in their hands before this.

Dr. Cochran reported to us his conference with Mr. Roger Green just before leaving, and Mr. Green's assurance that they were reporting favorably to the Union Medical School in Peking. The impression Sam got from Mr. Green was that they would build an ~~an~~ <sup>an</sup> medical school in Shanghai, and that they hoped that our school here might in some way be allied. I do hope they will do more for us than Sam was encouraged to believe they were going to do.

I fear Dr. and Mrs. Allen and Mr. and Mrs. Severance will not be satisfied with the slow progress we have made in determining upon the best building material. It was not possible to get marble in time to experiment on the operating pavilion. The necessity of erecting the operating pavilion as soon as possible was so urgent as to constitute an emergency. The doctors can move in and take up work in the building within two weeks. The roof was put in with a red cement tile which was made by the contractors on the ground, and seems a most satisfactory sort of roofing. It is as cheap as ~~corrugated~~ iron, more durable and much more pleasing in appearance. As these tiles are constructed in flat squares, except the cornice and side trimmings, the roof was put on flat, but the roof timbers were constructed so as to permit of change, with little expense, to the regular Chinese roof called for by Mr. Fellows' specifications for the whole scheme. The position taken in your letter and in your post script that it is important to determine upon the building material on one of the smaller buildings before experimenting on one of the main buildings is certainly right. Mr. Bowen is not at all hopeful that we can secure the marble at a price that will make possible the Ashley facing. At this time of writing, we have not in hand data that will warrant our undertaking to put the Ashley facing on all the buildings.

Mr. Fellows' statement to the Trustees "That the buildings ought not to be begun until all the grading was done, and that in his own judgment really everything depends upon the power plant, lighting and water system, and that these ought to go in with the grading preliminary to the main building, and that his ~~concern~~ <sup>concern</sup> was that the money for all this was not available" impresses upon one the great difficulty of the whole enterprise. We have not done much grading. Mr. Small felt strongly that he would rather build the foundations of the buildings upon the level called for by the plans, excavating the earth before any grading was done, and handling the earth for grading about the buildings after the foundations are in. This seemed the simpler plan, as it would involve moving the earth but once, and would involve no excavation upon made ground. We did not understand that Mr. Fellows wanted all the ground laid out before beginning building operations on the site of the main buildings.

0735



R. E. S. #3.

In accordance with the instructions of the Board of Managers at its last meeting in June, we have purchased one hundred thousand of the City wall bricks. These bricks are 8 x 5 x 15 to 16 inches. We are purchasing these at a much lower figure than the regular bricks, and it seemed advisable to secure for foundation purposes no less than one hundred thousand, as they are brick that have already stood five hundred years in the walls of the old Imperial Palace. They are far superior to any other brick for foundation building. They might even be used for all the inside walls if we are able to secure the marble for the outside facing.

It certainly is desirable to have the power, water and heating plant established at the beginning, if we could command the funds for that purpose. We have just put electric lights into the buildings here, supplied by the city at a relatively small cost. Four hundred points with meters will cost us about \$17.00 Mexican. The electricity is supplied by the city at 17¢, Mexican, per kilowatt. All the wiring, lamps, etc. are our property and can be used by our own power plant when it is established. Our difficulties are greatly increased if it is necessary to secure the power, water and lighting plant before we go on with the main buildings. It would seem practically impossible to begin a financial campaign to secure these funds until the buildings so generously given are on their way. One is apprehensive lest the donors feel that we have already delayed too long with the buildings. The need of separating the medical and college students becomes increasingly urgent. On the other hand, one cannot but appreciate Mr. Fellows' desire to have the whole scheme carried out in the way that will be most economical and permanently efficient. His visit to China, I think, helped him to appreciate the very many practical difficulties in carrying these things out. I wish he might also appreciate our great difficulties in waiting for an ideal arrangement.

Mr. Fellows' correspondence with Mr. Severance has doubtless determined the final matter of the water tower. If not, would Mr. Fellows' experience approve of placing the large tank on the ground and elevating the water by pressed air, as is done in the Kewanee system?

I am so glad to learn that Mr. Severance is continuing his support of Mr. Kway, or another representative in the Seminary. I hope he might be able to continue Mr. Ing's support in the College. He is doing excellent work, and is more valuable to the institution than almost any foreign member of the Faculty who might be mentioned. He has a fine spirit and is willing to do anything; capable, and he has a great deal of initiative. We had to raise his salary last May from \$100 Mexican a month to \$150, placing him on the same basis as Mr. Alexander Lee. Mr. Kuo may not be able to come to the University.

0736



R. E. S. #4.

His family connections tie him in very closely with the Commercial Press. He also has a prominent place in the Government Educational work in the Province. He has been in Nanking twice, the last time as our guest, and he came up at the time of the Eddy meetings, and by his wisdom and diplomacy, helped us out of a very difficult situation. The educators of the city had heard of Eddy's meetings in other places and the plan of signing up the cards, and while the Military and Civil Governors had, at my suggestion, undertaken to provide the theatre free and allow all the schools free rides on the City Railway, the educators were not willing that their students should sign cards, and planned that no single student should attend the three meetings, but that different classes should be detailed to go. This seemed, when we learned the situation, like a miscarrying of all our plans. Mr. Kuo was able to reassure them, but we had to agree not to have the signing of the cards in the theatre, and we changed the meeting on the third day to a Chapel in the city. I hope that Mrs. Kuo may come into the Woman's College as Chinese Dean. She is a fine little woman, a strong character and well known to Chinese women interested in education throughout the Province. For the present, we can not hope to have Mr. Kuo directly in the University. Having his hearty sympathy and ready cooperation in his present position may mean more for the development of the University than if he were directly on our staff.

Furthermore, these young fellows when they first return need a little time, as Mr. Bowen expresses it, to "rub the wax off their wings". They become far more effective the second year than the first.

A letter has since come from Mr. Carter to Mr. Rosse about Mr. L. H. Severance's agreement. Mr. Severance's undertaking was for one year at \$100 Mex. a month for Mr. Ing, and \$150 Mex. a month for Mr. Kuo, and the travel out at the rate, I think, of \$300 gold for each. In reply to my query whether he could not continue it indefinitely, he said, "Let us try a year first. I will not promise more until we have tried it our a year". Of course, Mr. Severance's earnest purpose was to replace all the non-Christian teachers with Christian men. We are dismissing another one this year. At the present writing, we still have five. We are letting another one go with the close of this term. Two of our graduates took the place of the non-Christian teachers at the beginning of this year. One of the graduates of the University is now completing his course at the Northwestern - Mr. Liu Ching Hsu. He is a splendid man who has specially prepared himself for teaching Chinese history and philosophy, with the Christian interpretation. He should be prepared to come back to us next fall. I hope Mr. Severance can continue Mr. Ing's salary at the present cost to the University - \$150 Mexican, or about \$75 gold, per month. Mr. Ing is now also President of the Board of Directors of the Y. M. C. A. in this city. His influence has grown steadily and rapidly in the Christian work. He is delightful in spirit and gets along pleasantly with all. I wrote Mr. Severance about this on the 17th of March last.

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R. E. S. #5.

I feel I have not done my duty in not keeping Mr. Severance and Dr. and Mrs. Allen more fully in touch with our work. The reason has been that during the summer and fall I did not have special secretarial help, and the pressure of present and urgent duties in connection with the work of the University added to my slowness in handling and writing letters either by hand or typewriter inclined me to attend to the other matters. I find, to carry on my work in the Chinese services for the students, that I must give more time to the reading and study of Chinese. My long absences from China did not directly contribute to my equipment in this line. This work can be best done while in China and in direct preparation for the speaking and conferences that are constantly upon one. However, I am not offering this as an excuse. I had hoped that Mr. Severance would be able to make a trip to China as he had planned. Will he be able to come with you when you come out next year? We are all rejoicing in the prospect of your coming.

Could you give us some time in the Conference of all the Missionaries in Kuling? This comes about the first week in August, and would be an opportunity of reaching all the leading Missionaries of China. If it were known that you would be present and would address the Conference, and that there would be opportunities for interviews, the leading Missionaries and Chinese would arrange to spend their time in Kuling. Drs. Stephenson and McAfee might also bring a great message of inspiration to the summer Conference. An itinerary might readily be arranged by Ed Lobenstine as Chairman of the Continuation Committee. I shall be pleased to cooperate in any way that I can. I might undertake the arrangements in Kuling without difficulty. Your coming would work in very directly and powerfully with the plan already developed on the part of the Continuation Committee for the stressing of evangelization throughout the country.

Under separate cover, I am enclosing copy of a brief report of Mr. Eddy's work in Nanking. The report was prepared by Mr. P. W. Mills of the Y. M. C. A. He most generously acted as secretary for me in the arrangements for the meetings. A deep impression was made on the whole city by Mr. Eddy's visit. The fact that the Military and Civil Governors, with all their staff, were present throughout the first meeting and the first address helped to impress upon the people the importance of the visit - the only instance in China where either a Military or Civil Governor turned out. The audiences were probably the largest of any city in China, but owing to the fact that the plan of the meetings in other centres was fully known by the leaders here, and their apprehension lest their students be exposed to a direct appeal for signing up for Bible class, it seemed wiser not to have the meeting for the signing of cards in the theatre. Moving to a Chapel in the city lost us the Government students, and accounts for the relatively small enrollment in Bible classes. However, all the Chinese leaders and the Missionaries feel that the results of the meetings and the impression made amply warranted the outlay in energy and time.

0738



R. E. S. #6.

Mr. Cook paid us a visit when here and hopes to secure for the Medical School the appointment of Dr. Manget, a brother-in-law of Dr. Logan, of our Mission in Hunan.

I am delighted to hear of the chance of the provision of a Chapel at Fudong. I thought I wrote you of the ~~interest~~ Mrs. Mead has taken in the work. She gave not only a generous contribution of \$1500 Mex., but spent a couple of days in studying and working over the plans for the building on the front part of the lot. I have just learned from the carpenter's estimate that about \$7000 Mex. will be required to carry out this scheme, of which we have \$3000 in hand. The carrying out of our plans calls for a large hall in the rear of the lot. We shall have the very best equipment in the best centre of the city. I appreciate very much having the letter to the Missionaries with all its good news. We are all rejoicing in the appointment of Miss Freddie Mead. She works into the Station in a most delightful way. Her brother, Lawrence, has been down in Hangchow with Mr. Barnet of the Y. M. C. A., and is doing excellent work. He is coming up to Nanking in a few days for me to examine his language work in order to advise on his future plans.

This is too much to go into one letter. Mrs. Williams and I unite at our New Year in praying for you and Mrs. Speer and yours a most blessed and prosperous year.

Very affectionately,

0739